



**SHAPING
RESILIENT FUTURES**

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This report shares Yayasan JCorp's 2025 journey to uplift lives and nurture potential within our communities. As Johor Corporation's social impact catalyst, we cultivate enduring partnerships that empower communities and drive purposeful transformation. Our aspiration for the year was clear: to move beyond initiatives and actively shape a better future across the pillars of: Education; Arts, Culture & Heritage; Environment; and Community Well-Being. Our aim was to cultivate a sustainable economy, preserve our heritage, nurture the environment, and empower the underserved, all while growing together with our valued stakeholders.



SHAPING RESILIENT FUTURES

A dynamic, transformative cover that effectively illustrates the multifaceted impacts that Yayasan JCorp provides for the nation through its four pillars. This is conveyed as a robust line-art style arrangement, with the bottom curving path connected via Yayasan JCorp's segments culminating in the visualised future-focused impacts shaped from its trail, all leading towards a prosperous society of tomorrow at the end of the path.



TRANSFORMING PHILANTHROPY THROUGH E³



Strategic Planning: 2026-2030 (SP 26-30)

Yayasan JCorp's strategy for 2026-2030 emerges from a simple but powerful commitment: to transform philanthropy into measurable, investable social impact. It is anchored in three words: Elevate. Empower. Enduring. (E³); and guided by a long-term vision to become Malaysia's leading impact-driven corporate foundation.

Vision

To be Malaysia's leading impact-driven corporate foundation, enabling inclusive and sustainable prosperity through innovation, collaboration, and measurable outcomes.

Mission

To enable future-ready communities where innovation, inclusivity, and sustainability accelerate transformative progress.

Role

Better Life
Enabler

Pathfinder & Social
Change Catalyst

Systems
Integrator

Pillars



Education

Innovative &
Inclusive Learning
for All



Arts, Culture & Heritage

Celebrating Identity,
Preserving Legacy



Environment

Sustaining a
Healthier Environment



Community Well-Being

Elevating Communities
for Future Generations

Our Values

Brand Personality

- Trustworthy
- Game-changing
- Uplifting
- Caring

Membina & Membela at Our Core

Creating Value, Enabling Sustainable Communities

- Prosperity
- Community
- Sustainability

Our Foundation

DRIVING ORGANISATIONAL EXCELLENCE THROUGH DATA INTELLIGENCE





Exponential and Resilient Growth

We are diversifying our funding base to leverage on:

- Endowment & Investments
- Grants & Partnerships
- Donations & Crowdfunding
- Social Enterprise Ventures
- Consultancy

These ensure a resilient and independent funding structure.



Stakeholder-Centric Long-Term Value Creation

With our communities at heart, we are shifting from a programme-delivery mindset to a deep partnership model, co-creating solutions with government, NGOs, and the private sector to drive long-term value and policy influence.



AI and Digital Innovation and Transformation

Towards scaling impact, our roadmap focuses on building a digital SROI platform, developing predictive analytics, and launching an AI-powered consultancy by 2030.



Sustainability and Environmental Impact

Aligned with JCorp's net-zero aspirations, we aim to become a recognised sustainability knowledge hub and, by 2029-2030, a catalyst for carbon credit projects Group-wide. These include conducting carbon audits, facilitating renewable energy adoption, and establishing an internal 'Green Champions' programme.



High-Performance Culture and Operational Excellence

Our people are our drivers. We are committed to building a future-ready workforce through structured talent development, leadership capability building, and, in time, achieving formal organisational excellence accreditation.

TRANSFORMING PHILANTHROPY THROUGH E³

Aligned with JCorp, Supporting the National Development Agenda

A distinctive feature of Yayasan JCorp's strategy is how deliberately it has been designed to support JCorp's own Strategic Priorities - across exponential growth, digital transformation, sustainability leadership, stakeholder-centric long-term value creation, and high-performance culture. The Foundation is not a separate entity pursuing a parallel agenda; we are an integral part of how JCorp creates value for society and demonstrates responsible corporate stewardship.

At the same time, Yayasan JCorp's programmes are mapped directly to national and state priorities - the 13th Malaysia Plan, the Maju Johor 2030 agenda, the Johor-Singapore Special Economic Zone, and Malaysia's commitments to the UN Sustainable Development Goals.

Yayasan JCorp Flagship Initiatives	Johor State Policy/ Campaign	Federal Policy/ Priority
 Pentas Seni Johor	✓ Visit Johor 2026	✓ Visit Malaysia 2026
 Projek Legasi Johor (Kain Benang Johor)	✓ UNESCO-linked Johor State Cultural Agenda (State-level with international alignment)	✓ National Heritage Preservation
 STEM & Sustainable Schools	✓ Johor Singapore - Economic Zone (Cross-border economic growth and talent development)	13 th Malaysia Plan: STEM Education, TVET, Smart Agri (Workforce readiness for Industry 4.0) <i>Kurikulum Persekolahan 2027</i>
 Akademi Dalam Industri (ADI)	✓ UNESCO-linked Johor State Cultural Agenda (State-level with international alignment)	13 th Malaysia Plan: TVET, Workforce Readiness for Industry 4.0
 Tree Planting & Ecosystem Conservation	✓ Maju Johor: Safety, Cleanliness & Environmental Sustainability	13 th Malaysia Plan: Blue Economy <i>Kurikulum Persekolahan 2027</i>
 Welfare & Community Programme	✓ Maju Johor: Social Safety Net, Johorean Youth	✓ 13 th Malaysia Plan: Poverty Eradication
 Marine & Coastal Ecosystem Conservation	✓ Visit Johor 2026: Sustainable marine tourism and coastal ecosystem protection	✓ 13 th Malaysia Plan: Blue Economy
 Circular Economy & Community Recycling Hub	✓ Maju Johor: Safety Cleanliness & Environmental Sustainability	✓ 13 th Malaysia Plan: Sustainable Consumption & Waste Management

Strategic Positioning by 2030

By 2030, Yayasan JCorp will stand as Malaysia's leading philanthropic foundation and the nation's premier force in social impact - a trusted advisor in SROI and social value measurement, and the definitive convener and thought leader of the social sector. This is not business as usual. We demand excellence from ourselves through measured programmes anchored in evidence and accountability, innovative ideas that are piloted swiftly and scaled with purpose, and leveraged partnerships that align capabilities to maximise outcomes for those who depend on us.

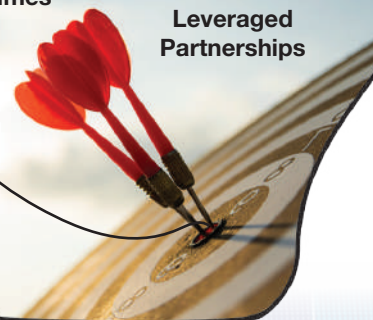


Measured
Programmes

Innovative
Ideas

Leveraged
Partnerships

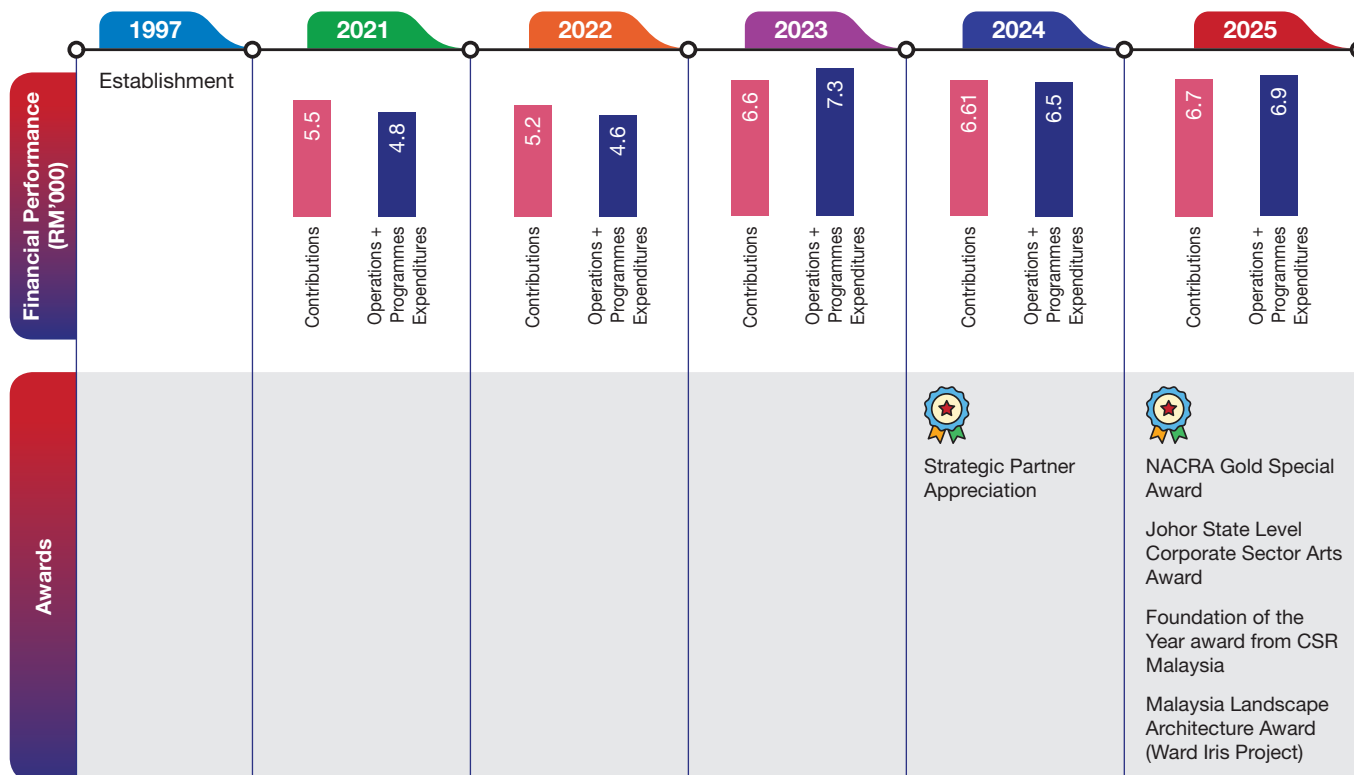
We are
pushing out to
make space
for collective
excellence



EVOLUTION OF YAYASAN JCorp



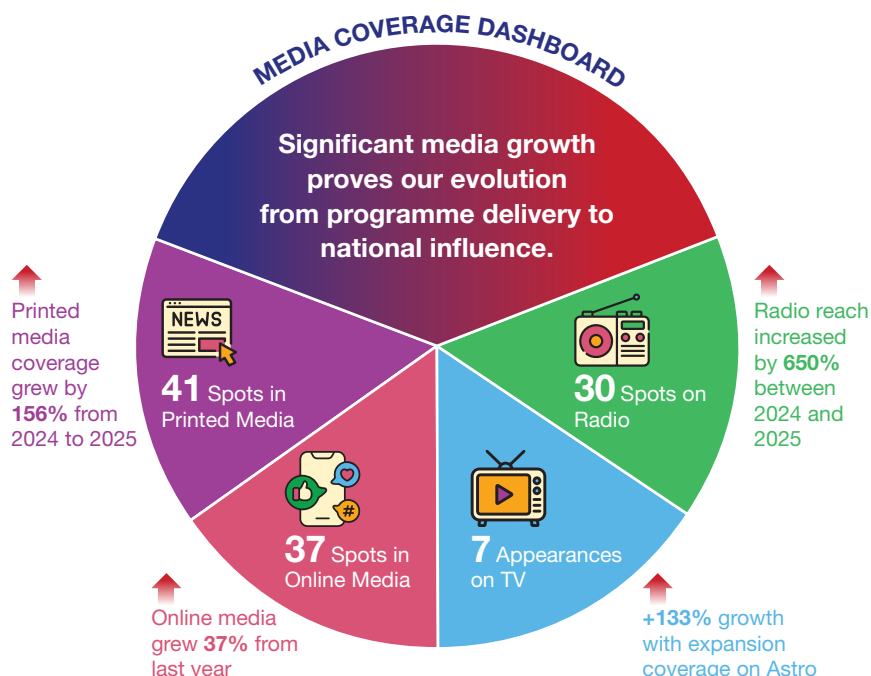
Since its establishment in 1997, Yayasan JCorp has undergone a remarkable transformation from a conventional philanthropic foundation into a leading impact-driven institution.



Over the past five years, Yayasan JCorp has strengthened governance, embraced digitalisation, and grown as a trusted partner for social impact initiatives. Key milestones include the adoption of robust governance frameworks such as whistleblowing and anti-bribery policies, the launch of a new corporate identity and the migration to Microsoft Dynamics 365 as part of a broader digital finance transformation. These enhance operational transparency, efficiency, and credibility.

Yayasan JCorp's evolution has also been marked by strategic partnerships with international platforms such as **Asia Pacific Climate Week**, the **Green Legacy Summit**, and **International Greentech & Eco Products Exhibition and Conference Malaysia**, positioning us as a national leader in sustainability.

Our media coverage expanded, cementing Yayasan JCorp's reputation as a credible and influential foundation. Digital presence has also grown exponentially, with social media followers increasing from 22,000 in 2021 to 77,000 in 2025. This reflects a rising influence in Malaysia's philanthropic landscape.



CORPORATE INFORMATION



Company Name

Yayasan Johor Corporation



Operational Address

Level 18, Menara KOMTAR
80888 Ibrahim International Business District
Johor Darul Ta'zim



Place and Date of Incorporation

Malaysia, 9 June 1997



Company Auditor

Al Jafree Salihin Kuzaimi PLT
201506002872 (LLP0006652-LCA) & AF 1522
No. 555, Jalan Samudra Utara 1
Taman Samudra
68100 Batu Caves
Selangor Darul Ehsan



Company Registration Number

199701018871 (434368-M)

CREATING GREATER IMPACT



EDUCATION



Total allocation of

RM1.25
million



Programmes Implemented

7



Total Reach Since 2016

87,056

Students & Teachers

For more information on our contribution to Education, please refer to our Focus Area - Education on pages 16 to 33.



ENVIRONMENT



Total allocation of

RM1
million



8

Programmes Implemented



Total Volunteers Mobilised

226

For more information on our contribution to the Environment, please refer to our Focus Area - Environment on pages 44 to 65.



ARTS, CULTURE & HERITAGE



Total allocation of
RM0.9
million



Programmes Implemented
3 Major Platforms



Total Visitors/Audience
45,702

For more information on our contribution to Arts, Culture & Heritage, please refer to our Focus Area - Arts, Culture & Heritage on pages 34 to 43.



COMMUNITY WELL-BEING



Total allocation of
RM1.1
million



Programmes Implemented
10 Societal Impact
Initiatives



Total Direct
Beneficiaries
2,306
Individuals



Total Lives Touched
(Included Sponsorships)
117,450

For more information on our contribution to Community Well-Being, please refer to our Focus Area - Community Well-Being on pages 66 to 79.



YAYASAN JCORP'S EMPLOYEES



① **Shahrazali Sahlan**
Manager

② **Muhammad Munir Mazlan**
Executive

③ **Maziana Mohd Rasul**
Executive

④ **Zaidatul Zurita Abdul Rahman**
Chief Executive Officer

⑤ **Muhamad Sharif Mohd Abdul Latif**
Senior Executive

⑥ **Norashikin Khamsani**
Deputy Manager

⑦ **Mohammad Syfiq Miskon**
Senior Executive



⑧ **Nora Ismail**
Senior Executive

⑨ **Wan Su Ali**
General Manager

⑩ **Rosita Md Ali**
Senior Manager

⑪ **Hazirah Ab Rahim**
Executive

⑫ **Sharifah Hasyimah Syed Mohd Nazar**
Senior Executive

⑬ **Ruziana Hussin**
Senior Executive

⑭ **Nur Athirah Rosli**
Senior Executive

⑮ **Siti Nadzirah Hadani**
Senior Executive

CHAIRMAN'S MESSAGE



Rozaini Mohd Sani
Chairman, Yayasan JCorp



Scan to View
Chairman's Video
Presentation

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**AT THE HEART OF
OUR WORK IS A
SIMPLE BELIEF:
THAT PROGRESS
SHOULD IMPROVE
LIVES TODAY,
WHILST PROTECTING
THE FUTURE FOR
THOSE WHO COME
AFTER US.**

The theme of this year's report, **"Shaping Resilient Futures,"** reflects our belief that true prosperity is not merely measured by industrial growth, but by the resilience and well-being of every individual within our community. Real progress must be reflected in the strength of our communities, the health of our environment, and the opportunities we create for future generations. That is where Yayasan JCorp plays its role.

As the social impact arm of Johor Corporation, Yayasan JCorp ensures that economic development is matched by meaningful impact on people's lives. Our work reflects the Group's enduring purpose of **Membina dan Membela** - creating value and enabling sustainable communities. As a catalyst for the **Maju Johor 2030** vision, we are committed to building a society that is as socially vibrant as it is economically vital.

At the heart of our work is a simple belief: that progress should improve lives today, whilst protecting the future for those who come after us.

GUIDED BY THE 3ES

That belief is reflected in what we call the **3Es** - the principles that guide every programme we undertake: **Elevating Livelihoods; Empowering Living Years; and Building Enduring Life for the Next Generation.**

Across our four focus areas of Education; Arts, Culture & Heritage; Environment; and Community Well-being, we translate this vision into practical action.



EDUCATION

Through our **Digital Literacy Programme**, we are equipping young people with future-ready skills - from digital literacy in rural schools to agri-tech innovation through our **Smart Farming Greenhouses** - broadening horizons and expanding opportunity for the next generation.



ENVIRONMENT

Initiatives such as **The Future-Powered Project**, which brings 100% clean solar energy to off-grid schools, is one part of a broader environmental commitment. We are also restoring fragile marine ecosystems through our **coral rehabilitation** programmes and advancing **circular waste management** and terrestrial conservation efforts. Taken together, these initiatives demonstrate how environmental action can directly strengthen communities and build lasting social resilience.



ARTS, CULTURE & HERITAGE

Through **Projek Legasi Johor** and programmes such as the **Basic Weaving Intensive Course for Kain Benang Johor**, we safeguard Johor's cultural identity whilst elevating local craft and supporting the livelihoods of our artisans.



COMMUNITY WELL-BEING

We are bridging healthcare gaps through **early detection and occupational therapy screenings**, ensuring communities receive support where it matters most. Our commitment to mental health is equally vital; through the Mental Health & Special Needs Awareness Programme, we provided critical early intervention screenings for 203 children in 2025 to address neurodevelopmental and mental health challenges. We are equally committed to creating inclusive career opportunities for the differently-abled, recognising that a truly resilient society leaves no one behind.

Together, these efforts ensure that Johor's economic vitality is matched by social resilience.

A STANDARD WE MUST UPHOLD

In 2025, Yayasan JCorp was honoured to be recognised nationally as **Foundation of the Year**, affirming our commitment to meaningful and lasting impact. For us, this recognition is not the destination. It is a reminder of the standard we must continue to uphold - a standard of purpose, a standard of discipline, and a standard of impact.

I would like to take this opportunity to thank all of our partners, contributors, communities, state agencies and the dedicated team of Yayasan Johor Corporation.

The path we are building today is designed to culminate in a prosperous society tomorrow - one where no child is left behind by the digital divide, and no community is left vulnerable to the pressures of environmental change. This journey is a collaborative one. Together, we will continue building a stronger Johor and a stronger nation - where progress is measured not only by growth, but by the lives we uplift and the future we secure for the generations that follow.

Rozaini Mohd Sani
Chairman, Yayasan JCorp

CEO'S STRATEGIC REVIEW



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2025 HAS BEEN A PROGRESSIVE YEAR FOR YAYASAN JCORP. WE HAVE GROWN OUR REPUTE AS A TRUSTED ORGANISATION, ATTESTED BY INDUSTRY AWARDS, MORE COLLABORATIONS, AND GENEROUS GRANTS FROM MANY RESPECTED ORGANISATIONS.

Zaidatul Zurita Abdul Rahman
Chief Executive Officer



Scan to View
CEO's Video

EVOLVING POSITIVE IMPACTS

Our commitment to transparency and excellence was recognised through the NACRA Gold Special Award for transparent reporting, the Johor State Level Corporate Sector Arts Award for cultural stewardship, and the Foundation of the Year award from CSR Malaysia. These accolades affirm that how we work is just as important as what we achieve.

Our collaboration network continued to deepen, spanning state agencies, respected foundations, and new private sector partners. Behind every project, however, is something far more important than a partnership agreement: a real person whose life is a little better because of what we do together. Let me take you through some of our 2025 highlights.

EMPOWERING THE NEXT GENERATION THROUGH EDUCATION

In 2025, we reached over 15,000 students in bridging the digital and economic divide through programmes that equipped young people with skills for a rapidly changing world. Our Digital Literacy Programme placed laptops and smartboards in rural B40 and Orang Asli schools, whilst our Smart Farming Greenhouse initiative transformed classrooms into agri-tech laboratories generating real income.

Our other long term educational programmes also continued to yield success. Of notable pride, the students of SK Yong Peng crowned the year by becoming National Choral Speaking Champions - a fitting reminder that the right investment in young people yields extraordinary returns.



Read Focus Area - Education (pages 16 to 33) for more details.

PROTECTING THE PLANET WE DEPEND ON

Good progress was made on environmental initiatives too. The Future-Powered Project brought solar energy to one of Johor's last off-grid schools; our Coral Rehabilitation Programme restored reef structures at Pulau Aur; the One Million Roots for the Future initiative added 3,611 mangrove trees to our growing total; and the *Cabaran Kaca Pun Boleh!* campaign mobilised 60 schools to divert 107 tonnes of waste from landfill. Together, these initiatives reflect our conviction that environmental stewardship and community well-being are inseparable.



Read Focus Area - Environment (pages 44 to 65) for more details.

BUILDING INCLUSIVE COMMUNITY WELL-BEING

Across all our community initiatives, we impacted over 20,000 lives in 2025 through inclusive and supportive initiatives. Our Reskilling Programmes with PERHEBAT supported retirees to remain active contributors to Johor's economy, while Job Placement drives with PERKESO opened meaningful employment pathways for individuals with different abilities. Early Detection and Occupational Therapy Screening Programme delivered critical health screenings to over 200 underprivileged children, ensuring the right interventions are provided. The Laksamana Run continued to unite our community around cancer awareness, and our Waves of Support relief programme reached 180 families and 55 students during the monsoon season.



Read Focus Area - Community Well-Being (pages 66 to 79) for more details.

ENRICHING JOHOR'S ARTS, CULTURE, AND HERITAGE

Every thriving economy needs a soul, and Yayasan JCorp takes on the responsibility of nurturing Johor's crafts, artistes, and heritage. Through Projek Legasi Johor, we helped revive the near-lost art of Kain Benang Johor weaving, transforming ancient craft into sustainable livelihoods for the next generation. Pentas Seni Johor and our wider cultural festival programme engaged 356 artistes, drew over 45,000 physical visitors, and reached over one million people digitally. This body of work earned us the Corporate Sector Arts Award - affirming that Johor's heritage is not fading; it is finding new audiences and new life.



Read Focus Area - Arts, Culture & Heritage (pages 34 to 43) for more details.

OUR ESG COMMITMENT AND THE ROAD AHEAD

In 2025, Yayasan JCorp impacted over 100,000 lives. We planted trees, restored reefs, opened doors for retirees and young people, supported our most vulnerable, and kept our heritage alive for the next generation. None of this happened in isolation - it is the product of purposeful strategy, committed partnerships, and a shared belief in what is possible.

Looking ahead, our 2024-2028 Transformation Roadmap remains our guiding framework. We are deepening the integration of ESG principles and the UN Sustainable Development Goals across every initiative, whilst increasingly applying Social Return on Investment (SROI) as a rigorous tool to quantify our impact - ensuring every ringgit invested creates a measurable, long-term ripple effect.

We are grateful to our investee companies - KPJ Healthcare Berhad, Johor Plantations Berhad, JLG Group, and QSR Brands (M) Holdings Bhd - as well as our partners, government agencies, and the communities who place their trust in us. As we look toward 2030, our path is clear: to use every initiative as a building block for a more equitable, future-ready, and resilient Johor. There is a role we can all play, and I invite you to join us.

Zaidatul Zurita Abdul Rahman

Chief Executive Officer
Yayasan JCorp
2025



FOCUS AREA: EDUCATION



Education is the premise of progress, in every society, in every family.



Kofi Annan
(Former UN Secretary-General)

2025 Impact Summary

In 2025, Yayasan JCorp redefined its educational mandate, moving beyond classroom support to build robust talent pipelines that align with national industrial needs. By integrating STEM technology into schools and pioneering vocational excellence through the *Akademi Dalam Industri (ADI)*, we have ensured that the next generation of Johor's talent is not just educated, but employable. Our focus remains on bridging the gap between academic potential and economic reality, ensuring no student is left behind due to their background.





Total Allocation

RM1.25 Million

Programmes Implemented

7

Total Reach Since 2016

87,056

Students & Teachers

Impact Details

- ▶ **80%** Success Rate in the ADI vocational programme.
- ▶ **92%** English Pass Rate for the SPM Tuition Project.
- ▶ **12,000+** Students engaged through National English Competitions.
- ▶ **205** B40 Students supported with higher education financial assistance.
- ▶ **RM52,000** Revenue generated by students via Smart Farming Greenhouse initiative.

**Focus Area
for the
Future**

Building Talent
Pipelines and Improving
Job Matching for
Future-Ready
Graduates.

FOCUS AREA:
EDUCATION

Co-Collaborator(s)

- QSR Stores Sdn Bhd
- Department of Skills Development
- Johor State Education Department

STRENGTHENING ADI FOR SUCCESS:
ACHIEVING FIRST GRADUATES

Dedicated improvements in academic delivery and student support contributed to strong academic and skills achievements for Cohort 1: Overall, 22 students graduated with 21 passing SPM, 22 earning the MPAK certificate, 22 achieving SKM Levels 2 and 3, and one student scoring straight A's.

This progress culminated on 9 September 2025, when 22 Johor youths from B40 families became ADI's first-ever graduates. Equipped with SPM, MPAK, and SKM Levels 2 and 3 certifications, along with hands-on industry experience through partners such as QSR Stores Sdn Bhd and the Department of Skills Development, they are now prepared to enter the workforce with confidence - a major milestone for their families and for Johor's wider skilled-talent development efforts.



Watch how ADI creates impact from classrooms to companies, from students to skilled workers.



Programme Objectives

- ▶ Open pathways for underprivileged youths to access vocational training, leading to better employment and higher education opportunities.
- ▶ Develop future-ready talents that align with Johor's and Malaysia's vision of building a skilled, employable workforce.
- ▶ Equip students with industry-relevant skills by combining classroom learning with hands-on experience in KFC restaurants.

Programme Impacts

- ▶ **22** students graduated as the first cohort of ADI apprentices.
- ▶ **96%** passed SPM; **100%** passed MPAK; all obtained SKM Level 2 and 3, with one trainee scoring straight A's.
- ▶ Trained a total of **89** students from 2023 to 2025, with 25 in 2023, 38 in 2024, and 26 in 2025, consisting of 16 in QSR and 10 in KPJ Healthcare Berhad, combining classroom learning with real industry practice.

FOCUS AREA:
EDUCATION

Co-Collaborator(s)

- Yayasan Sultan Ibrahim Johor
- Urban Farm Tech
- Johor State Education Department

**SMART GROWTH:
CULTIVATING SUSTAINABLE
SCHOOLS THROUGH STEM**

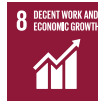
Yayasan JCorp, in collaboration with Yayasan Sultan Ibrahim Johor, delivered Smart Farming Greenhouses to SMK Seri Medan, Batu Pahat, and SMK Buloh Kasap, Segamat, as part of its Sustainable School - STEM Programme. Powered by Internet of Things (IoT) technology, the greenhouses enable year-round food production and smart agricultural monitoring.

Seed Germination Training Sessions, conducted by Urban Farm Tech, equipped teachers and students with hands-on skills needed to operate the facilities - bridging the gap between theoretical knowledge and real-world application while inspiring the next generation of agri-tech innovators.



Discover how the Smart Farming Greenhouse is transforming learning and creating a lasting impact on teachers and students.





Programme Objectives

- ▶ Increase teachers' and students' knowledge regarding smart agriculture concepts.
- ▶ Provide teachers and students with practical exposure to innovative seed germination and crop management techniques.
- ▶ Support STEM education initiatives in schools by integrating science, technology, engineering, and mathematics elements in activities outside the classroom.

Programme Impacts

- ▶ **8** Smart Farming Greenhouses completed in total.
- ▶ **4,000** leafy vegetables were planted, demonstrating productive cultivation.
- ▶ **240** students and **60** teachers were trained, building critical skills in agri-tech.
- ▶ Greenhouses can generate more than **RM1,000** per harvest, showcasing economic potential.

FOCUS AREA:
EDUCATION

Co-Collaborator(s)

Johor State Education Department

REFINING OUR ENGLISH TUITION PROJECT
FOR ENHANCED LEARNING

The English Tuition Project continued to strengthen its impact through a series of refinement and development sessions with the Johor State Education Department (JPNJ). From 17-19 March 2025, 25 expert English teachers gathered at Sungai Johor Eco Retreat, Kota Tinggi, for a three-day module designed to enhance teaching strategies in reading, essay writing, grammar, conversational skills, and listening, with all content fully aligned to the latest SPM English examination requirements.

This was followed by a second refinement workshop from 8-10 April 2025 at Fives Hotel, Johor Bahru, where the same cohort of teachers further improved and finalised the Booster B1 Module. The momentum culminated on 21 July 2025 with the official launch of the B1 Booster - ACE Your SPM English Module at Menara KOMTAR, developed to support 39 participating secondary schools.

This initiative reinforces Yayasan JCorp's commitment to teacher empowerment, high-quality English instruction, and stronger student outcomes across Johor. Together, we are shaping a stronger foundation in English for future leaders.





Programme Objectives

- ▶ Enhance the Southern Stellar Module for greater effectiveness.
- ▶ Ensure strengthened collaboration and incorporation of high-quality materials to maximise student learning outcomes.
- ▶ Develop a final module that aligns with SPM English exam requirements and addresses common student challenges.

Programme Impacts

- ▶ **25** expert English teachers involved throughout all refinement phases.
- ▶ **39** secondary schools benefiting from the module in 2025.
- ▶ **15,926** students have benefitted from Yayasan JCorp's tuition projects to date.
- ▶ Over **RM2.5** million invested in tuition projects since 2012.

FOCUS AREA:
EDUCATION

Co-Collaborator(s)

Johor State Education Department

LANGUAGE CARNIVALS 2025:
JOHOR SHINES ON STATE AND
NATIONAL STAGES

Two major language carnivals were hosted in Johor in 2025.

From 3-4 September, Yayasan JCorp partnered with JPNJ to host the Johor State Level English Language Carnival 2025 at the Raja Zarith Sofiah Library, UTM Johor. The two-day celebration brought together 250 district champions selected from 10,265 participants across 11 districts, competing in Scrabble, Dare to Spell, Poetry Recitation, Public Speaking, Storytelling, and Mini Documentary production. Batu Pahat emerged as the Primary Overall District Champion, while Kulai won the Secondary category. SMK Bandar Putra 2, Kulai, secured the special award for Best Impromptu Poem.

From 27-30 October 2025, Johor hosted the inaugural National-Level Language Unity Carnival, which for the first time combined Bahasa Melayu and English co-academic competitions. The Johor contingent achieved notable success:

1st placeDare to Spell
(Primary)**1st place**Public
Speaking
(Secondary)**1st place**Storytelling
(SJKC)**3rd place**

Pre-University Oratory

5th place

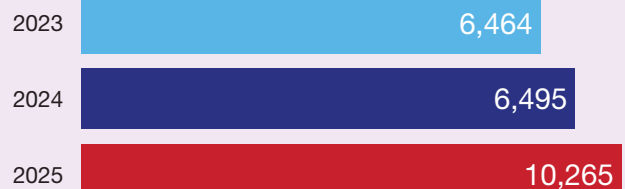
Public Speaking (Primary)

5th place

Mini Documentary (Secondary)



Number of participants:



Scan this for more on Johor State Level English Language Carnival 2025, where Yayasan JCorp spoke with passionate teachers who shared how this platform empowers students to build confidence, sharpen their communication skills, and embrace creativity.



Programme Objectives

- ▶ Improve students' English skills and creativity.
- ▶ Give students a platform to share ideas on real-life issues.
- ▶ Build confidence and leadership among Johor's youth.

Programme Impacts

- ▶ **10,265** participants across **11** districts; **250** district champions advanced.
- ▶ **1,200** national-level participants from **16** states and federal territories.
- ▶ Johor secured **3** first-place wins and **3** additional top-five finishes across **18** categories.

FOCUS AREA:
EDUCATION

Co-Collaborator(s)

Johor State Education Department

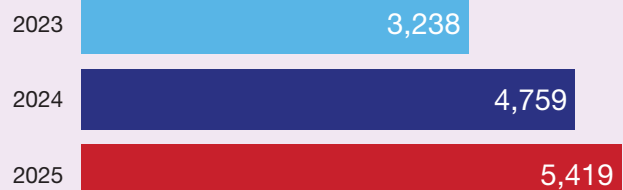
**AMPLIFYING YOUTH VOICES:
CHORAL SPEAKING -
JOHOR STATE LEVEL 2025**

Held at KOMTAR JBCC, Johor Bahru, this collaborative event between Yayasan JCorp and JPNJ united students from all 11 districts under the theme “Digital Dreams, Real Futures.” Students demonstrated confidence, creativity, and digital readiness through powerful English performances that fostered language proficiency and digital literacy.

The competition drew 5,419 participants statewide, attracted 26,411 visitors, and garnered more than one million social media views. SK Yong Peng went on to be crowned National Champion in the Primary Category.



Number of participants (2023-2025):



Scan the QR code for teachers' insights and feedback on the event.



Programme Objectives

- ▶ Empower students' verbal communication skills and expressions.
- ▶ Promote overall English understanding and usage.
- ▶ Create a platform for students in Johor to express their creativity in English, while enhancing their public-speaking confidence.

Programme Impacts

- ▶ A total of **5,419** students from 11 districts participated in the Yayasan JCorp Choral Speaking, while 440 students participated at the Johor State Level.
- ▶ Attracted **26,411** local visitors to KOMTAR JBCC for the Choral Speaking Competition.
- ▶ Accumulated over **1 million** views on Yayasan JCorp's social media from 28 July to 24 August 2025, while the number of followers increased by 2,300.
- ▶ **SK Yong Peng** made history by being crowned Champion of the Choral Speaking National Challenge (Primary Category), while SMK Yong Peng secured 5th place in the Secondary Category at PICC Putrajaya.

FOCUS AREA:
EDUCATION**INSPIRING FUTURES SINCE 2017:
EMPOWERING B40 STUDENTS
THROUGH HIGHER EDUCATION**

Since 2017, Yayasan JCorp has been dedicated to easing the financial strain on B40 families and students pursuing higher education, enabling them to concentrate fully on their studies. Through targeted financial aid, the foundation empowers deserving individuals throughout Malaysia, ensuring equitable access to education and helping to level the playing field for future success. This effort cultivates future leaders who will contribute to Malaysia's growth and prosperity.

To be eligible, students must be enrolled full-time and come from B40 households. Financial assistance is provided for Certificate and Diploma programmes, as well as Bachelor's and Master's degrees.





Programme Objectives

- ▶ Alleviate financial burdens by providing financial aid to B40 families.
- ▶ Ensure students from underprivileged backgrounds have equal opportunities to pursue higher education.
- ▶ Invest in the education of B40 students to cultivate and support the development of future leaders.

Programme Impacts

- ▶ More than **1,800** students supported since inception.
- ▶ Approximately **RM1.15** million dedicated to underprivileged students to date.
- ▶ **205** students empowered in 2025, with an investment of **RM180,000**.

FOCUS AREA:
EDUCATION

Co-Collaborator(s)

Waqaf An-Nur

ACCA SCHOLARSHIP FOR PROFESSIONAL ACCOUNTING EDUCATION

Building on the JCorp Chartered Accountancy Programme, the ACCA Scholarship for Professional Accounting Education has been offered since 2022. It aims to develop human capital in professional accounting by providing financial assistance to outstanding Malaysian students pursuing ACCA qualifications. The programme enhances equity by extending opportunities to individuals - particularly those from B40 families - who may otherwise lack access to quality education.

RM200,000 was allocated for this round of scholarships, funded through Wakalah contributions from Waqaf An-Nur. Out of a total of 11 scholars, three affiliated graduates have commenced their careers as professional accountants in 2025, demonstrating the programme's tangible impact on developing skilled financial professionals from underserved communities.





Programme Objectives

- ▶ Enhance equity in education by providing opportunities to deserving students from B40 families.
- ▶ Support the development of human capital in professional accounting.
- ▶ Increase access to high-quality professional education and qualifications.

Programme Impacts

- ▶ **11** outstanding scholars supported through Wakalah funding.
- ▶ **5** years of supporting B40 students in pursuing ACCA qualifications.
- ▶ **3** affiliated graduates now employed as professional accountants in 2025.

FOCUS AREA:
EDUCATION

Co-Collaborator(s)

- Johor State Education Department
- AFFIN Group

DIGITAL LITERACY PROGRAMME
FOR RURAL & B40 STUDENTS

Yayasan JCorp, JPNJ, and AFFIN Group launched the DigiLIT Programme at SK Sayong Pinang, Kulai, to bridge the digital divide for rural and B40 students. Three schools - SK Sikijang, SK Belokok, and SK Sayong Pinang (an Orang Asli community school) - each received 20 laptops and an interactive smartboard, supported by a digital literacy planning module to equip students with essential 21st-century technology skills.

The ceremony was officiated by Yang Berhormat Tuan Aznan bin Tamin, Chairman of the Johor State Education and Information Committee, reflecting the Johor State Government's strong commitment to advancing inclusive and equitable education across all communities. The event also featured a gotong-royong activity involving teachers, parents, and the local community, symbolising unity and collective effort in supporting holistic education development in rural schools.



Watch the video to see how the Digital Literacy Programme transforms learning, empowers students with technology, and inspires communities to build a future-ready generation.



Programme Objectives

- ▶ Bridge the digital divide by providing access to technology and digital learning tools for students in rural and low-enrolment schools.
- ▶ Enhance digital literacy skills among primary school students to prepare them for the future.
- ▶ Empower B40 students through equitable access to resources that foster creativity, confidence, and technological proficiency.

Programme Impacts

- ▶ **60** laptops and three interactive smartboards provided to three rural schools, creating interactive and engaging classrooms.
- ▶ **RM196,300** allocated for the Yayasan JCorp Digital Literacy Education programme in 2025.
- ▶ Potentially benefits **283** students in total.



FOCUS AREA: ARTS, CULTURE & HERITAGE



A nation's culture resides in the hearts and in the soul of its people.



Mahatma Gandhi
(Indian Civil Rights Leader)

2025 Impact Summary

For Yayasan JCorp, culture is more than a memory; it is a living economy. In 2025, we successfully transformed heritage into a source of livelihood by providing platforms for over 350 artists and revitalising the traditional weaving industry. Through initiatives like Pentas Seni Johor, we have elevated our state's cultural visibility, ensuring that as we move toward the "Visit Johor and Visit Malaysia 2026" milestone, our unique identity is preserved, celebrated, and strategically positioned as a pillar of regional pride and economic strength.





Total Allocation

RM0.9 Million

Programmes Implemented

3

Total Visitors/Audience

45,702

Impact Details

- ▶ **RM560,843** Income generated for the local creative economy.
- ▶ **356** Artists & Cultural Practitioners provided with performance platforms.
- ▶ **1,081** Traditional Fabrics (*Kain Benang Johor*) produced and sold to preserve heritage.
- ▶ **111** Artworks displayed in hospital galleries.
- ▶ **10** New Talents recruited for specialised traditional weaving courses.

**Focus Area
for the
Future**

Leveraging
Visit Johor and
Visit Malaysia 2026
to Elevate Cultural
Visibility and Preserve
Our State's Rich
Heritage Legacy.

FOCUS AREA: ARTS, CULTURE & HERITAGE

Co-Collaborator(s)

- JOHO Group Sdn. Bhd | JCS STORE
- Johor Bahru City Council
- Tourism Johor
- B5 Johor Street Market

PENTAS SENI JOHOR 2025: CULTURE, COMMUNITY AND CREATIVE REVIVAL THROUGHOUT THE YEAR



Pentas Seni Johor surged into 2025 as a full-year cultural movement powered by Yayasan JCorp, uniting over 45,000 people through music, heritage, workshops, and community arts across Johor. What began at B5 Johor Street Market has grown into a dynamic platform that empowers local artists, drives cultural pride, and boosts creative economy opportunities.



The year opened with Battle of the Buskers on 9 February, where six groups competed and City Eramakustik took the RM2,000 top prize. Concert Community followed on 21 June, drawing more than 1,000 spectators to celebrate Johor's underground music scene.

From 27-29 June, Paso Rakyat transformed KotaJail with 20,000 visitors, seven Johorean bands, cultural performances, artisan markets, and RM83,000 in sales. July brought RIMBA FEST 2025 at Sireh Park - a nature-themed cultural showcase featuring Chinese, Indian, and Malay performances, alongside Kain Benang Johor heritage showcases, complemented by hands-on workshops such as terrarium crafting, henna art, and upcycled art.

Crowds returned to KotaJail from 1-3 August for another Pentas Seni weekend, attracting 15,000 visitors with iconic acts including Koprata, The Times, and Statik, plus murals, exhibitions, and artisan showcases. The momentum culminated on 13 September with Keretapi Sarong 2.0 x Pentas Seni Johor, where 5,000 participants celebrated Malaysia Day aboard a cultural train journey from JB Sentral to Kluang, filled with performances, traditional arts, workshops, and headline acts including Aishah Retno and Noh Salleh.

Pentas Seni Johor 2025 proved that culture is more than entertainment - it strengthens identity, unites communities, and energises Johor's creative economy.



Scan here for more on Pentas Seni Johor at RIMBA FEST 2025.



Scan to view the Battle of the Buskers Fan Favourite Award Winner!



Scan here for more about the Pentas Seni Johor@B5 Johor Street Market, Johor Bahru.



Scan this QR code for first-hand insights into Pentas Seni Johor at KotaJail.



Together, let us keep celebrating what makes us uniquely Malaysian, unity in diversity. Watch now and relive the harmony of Keretapi Sarong 2025 x Pentas Seni Johor.

- ▶ Johor Heritage Foundation
- ▶ National Department for Culture and Arts
- ▶ Iskandar Puteri City Council
- ▶ Coaction Events

- ▶ Johor Youth Hub
- ▶ Iskandar Regional Development Authority
- ▶ Kluang City Council



Calendar of Activities in 2025

- ▶ **9 February**
Battle of the Buskers @ B5 Johor Street Market
- ▶ **21 June**
Concert Community @ B5 Johor Street Market
- ▶ **27-29 June**
Paso Rakyat @ KotaJail
- ▶ **6 July**
RIMBA FEST 2025 @ Sireh Park, Iskandar Puteri
- ▶ **1-3 August**
Pentas Seni Johor @ KotaJail
- ▶ **13 September**
Keretapi Sarong 2.0 x Pentas Seni Johor, Kluang



Programme Objectives

- ▶ Showcase the cultural vibrancy of Johor.
- ▶ Empower the local economy by creating income opportunities for artists, artisans, and entrepreneurs.
- ▶ Establish B5 Johor Street Market as a cultural focal point attracting both local visitors and international tourists.
- ▶ Engage the community, particularly youth, with interactive workshops and performances that promote traditional arts.

Programme Impacts

- ▶ Over **45,000** visitors engaged across all 2025 events.
- ▶ **6** major events held across five iconic Johor locations.
- ▶ More than **20** music groups and performers featured throughout the year.
- ▶ Generated over **RM290,000** in sales.

FOCUS AREA:

ARTS, CULTURE & HERITAGE

Co-Collaborator(s)

- Johor Heritage Foundation
- Johor Bahru City Council
- Consulate of the Republic of Indonesia

YAYASAN JCorp AT WONDERFUL NUSANTARA FESTIVAL 2025



Yayasan JCorp supported the third edition of the Wonderful Nusantara Festival from 23 to 26 October at the Sultan Abu Bakar Heritage Complex, contributing RM50,000 to this four-day celebration of arts, culture, and heritage spanning Malaysia, Singapore, Indonesia, and Thailand. From traditional food stalls to art workshops and cultural showcases, the festival served as a meaningful platform to honour Johor's rich cultural diversity and attract visitors in conjunction with the Tahun Melawat Johor 2026 agenda.

The celebration was graced by Her Highness Che' Puan Mahkota Khaleeda Johor, reflecting the prestige and significance of this cultural landmark event.



- Consulate of the Republic of Singapore
- Royal Thai Embassy Kuala Lumpur



Programme Objectives

- Strengthen cross-border cultural and economic cooperation between Johor (Malaysia), Indonesia, Singapore, and Thailand through the International Cultural Community Network.
- Catalyse income generation by enabling local artisans, performers, and entrepreneurs to showcase and market their creations.
- Attract visitors and boost tourism through engaging cultural showcases that highlight Johor's unique heritage and regional identity.

Programme Impacts

- **3,000** visitors attracted during the 4-day event.
- **50** local artists and artisans as well as traditional and local delicacy vendors benefited.
- **RM74,000** in cumulative income generated from artists and artisans throughout the programme.
- **4** countries involved: Malaysia, Indonesia, Singapore, and Thailand.

FOCUS AREA:

ARTS, CULTURE & HERITAGE

Co-Collaborator(s)

- Johor Heritage Foundation
- Kompleks Kraf Johor
- National Craft Institute

REVIVING KAIN BENANG JOHOR THROUGH PROJEK LEGASI JOHOR INITIATIVE



Yayasan JCorp and Johor Heritage Foundation continued their commitment to preserving Johor's traditional weaving heritage through a multi-pillar initiative designed to safeguard and revitalise *Kain Benang Johor*.

Launched on 7 March 2025, the initiative strengthens the craft across three areas: upgrading weaving infrastructure with five traditional looms and a preliminary processing machine; empowering local talent, including Orang Muda Johor and persons with disabilities, through foundational weaving training; and elevating public appreciation of Johor's weaving heritage through targeted promotion and awareness efforts.

Five outstanding trainees were sponsored to pursue advanced studies at the National Craft Institute (IKN), ensuring a future pipeline of skilled artisans.

This effort reached a new milestone on 9 December 2025 with the launch of Projek Legasi Johor, themed "Woven with Legacy, Worn with Identity." Ten participants of the Perintis Johor Intensive Basic Weaving Course received official offer letters, with top performers progressing to SKM Level 3 training at the National Craft Institute - and potential full-time roles as weavers under the Johor Heritage Foundation.

The launch also featured cultural performances, the unveiling of the Gambus motif, and a contemporary fashion showcase inspired by traditional craft techniques, reinforcing Johor's dedication to sustaining and reimagining its weaving legacy.



Be part of history! Watch the Johor Legacy Project launch.





Programme Objectives

- ▶ Preserve and revitalise the traditional weaving heritage of Johor.
- ▶ Train and develop new artisans equipped with foundational and advanced weaving skills.
- ▶ Encourage creative innovation through the reinterpretation of traditional motifs and contemporary design.
- ▶ Strengthen Johor's cultural ecosystem through collaboration, training facilities, and community-based heritage development.
- ▶ Position Johor as a centre for cultural heritage and sustainable creative craftsmanship.

Programme Impacts

- ▶ **Enhanced weaving facilities** at the Johor Heritage Foundation through sponsorship of five weaving looms and complete processing equipment.
- ▶ **10** participants began their journey as emerging artisans with structured training and pathways to advanced certification.
- ▶ **44** local artists and artisans benefitted.
- ▶ **Potential employment opportunities** for outstanding participants as full-time weavers under the Johor Heritage Foundation.

FOCUS AREA: ARTS, CULTURE & HERITAGE

Co-Collaborator(s)

- Persatuan SERUPA 2
- UiTM Shah Alam
- KPJ Kajang Specialist Hospital
- KPJ Bandar Dato' Onn Specialist Hospital

BRIDGING ART AND HEALTHCARE THROUGH YAYASAN JCorp ART GALLERIES



In 2025, Yayasan JCorp strengthened its Art Gallery Initiative, which now includes two hospital-based galleries. Developed in collaboration with Persatuan SERUPA 2 and UiTM Shah Alam, the galleries expand platforms for local creative talent while enhancing healing environments within healthcare settings.

The first gallery, launched in August 2024 at KPJ Bandar Dato' Onn Specialist Hospital, features more than 80 artworks by 20 local artists, spanning traditional, modern, contemporary, and abstract expressions.

With the addition of the new gallery at Kajang Specialist Hospital, Yayasan JCorp continues widening opportunities for Malaysian artists while promoting art as a meaningful contributor to community well-being. The initiative integrates art as a therapeutic element for patients, visitors, and staff, with all artworks available for purchase, priced between RM500 and RM5,000, with full proceeds benefiting the artists.



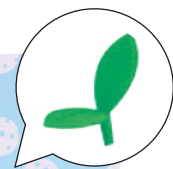


Programme Objectives

- ▶ Provide a platform for local artists to showcase and sell their artwork.
- ▶ Support the livelihood of artists by creating income opportunities.
- ▶ Contribute to the growth of the health tourism sector in Johor.

Programme Impacts

- ▶ **111** art pieces displayed.
- ▶ Participation by **40** local artists.
- ▶ **RM13,400** in art sales.
- ▶ **2** hospitals involved.



FOCUS AREA: ENVIRONMENT



The greatest threat to our planet is the belief that someone else will save it.



Robert Swan
(British explorer, environmentalist and
Founder of the 2041 Foundation to
promote recycling and renewable energy)

2025 Impact Summary

Yayasan JCorp's environmental commitment in 2025 was driven by measurable ecosystem restoration outcomes. From the depths of the Pulau Aur seabed to the terrestrial landscapes across Johor, our flagship conservation projects have achieved a 100% survival rate for coral rehabilitation and significant carbon sequestration milestones. By mobilising hundreds of volunteers and implementing innovative waste management hubs, we are not only protecting the environment; we are nurturing an ecosystem where nature and community thrive in a sustainable, enduring balance.





Total Allocation

RM1 Million**8** Programmes Implemented

Total Volunteers Mobilised

226

Impact Details

- ▶ **10,049** Trees across **46** strategic terrestrial sites.
- ▶ **100%** Survival Rate of **250** planted coral reefs.
- ▶ **23,008kg** of Waste diverted from landfills through the B5 Johor Street Market Recycling Hub since 2024.
- ▶ **74.2** Metric Tons of potential carbon sequestration over the next 5 years.

**Focus Area
for the
Future**

Promoting Flagship Ecotourism and Conservation Efforts, including Coral Rehabilitation, Seagrass Ecosystems, and Mangrove Restoration.

FOCUS AREA:
ENVIRONMENT

Co-Collaborator(s)

- Johor Bahru City Council
- SWM Environment Sdn Bhd
- B5 Johor Street Market

WASTE TO WONDERS:
ACTIVATING COMMUNITY RECYCLING

Yayasan JCorp, Johor Bahru City Council, and SWM Environment collected an impressive five tonnes of recyclables at B5 Johor Street Market on 9 February 2025. These spanned paper, plastic, aluminium, electronics, fabrics, and cooking oil. By accepting such a wide array of materials, the initiative made it convenient for residents to take part in environmental care and practise responsible recycling.

The event served as a platform to raise awareness on the importance of recycling while showcasing Yayasan JCorp's Recycling Centre, which has been operational since November 2023, demonstrating how waste can be transformed into valuable resources when managed responsibly.

Complemented by donation drives, a book exchange, fitness activities, and a colouring competition, the event highlighted the impact of community-driven efforts in cultivating sustainable habits at scale, reinforcing the idea that waste can be reimagined as a source of value and opportunity.



Scan to view the overwhelming support garnered by the Waste to Wonder initiative!



Programme Objectives

- ▶ Promote recycling awareness within the community.
- ▶ Facilitate convenient recycling through the drive-thru hub.
- ▶ Strengthen community engagement in recycling initiatives.

Programme Impacts

- ▶ **119** direct KITARecycle users recorded from 2024 to March 2026.
- ▶ Successfully collected over **5** tonnes of recyclable materials, including **2,962kg** for KITARecycle, **1,384kg** of fabric, and **888kg** of used oil.
- ▶ Engaged **50** volunteers from Sahabat Yayasan JCorp, Temenggong Ibrahim Teacher Education Institute and University of Southampton Malaysia.
- ▶ Attracted **120** recyclers, **70** Pound Fit participants, and **100** colouring contest participants.

FOCUS AREA:
ENVIRONMENT

Co-Collaborator(s)

- SWM Environment Sdn Bhd
- B5 Johor Street Market

DELEGATIONS INSPIRED BY
INNOVATIVE RECYCLING HUB

Yayasan JCorp's Drive-Thru Recycling Initiative at B5 Johor Street Market has continued to gain recognition as a model for community-driven sustainability.

On 13 March 2025, the initiative welcomed delegations from Kapit District Council, Iskandar Regional Development Authority (IRDA) and Majlis Bandaraya Johor Bahru (MBJB), who were keen to understand how structured recycling programmes can transform waste into valuable resources and be replicated in their own communities.

The momentum continued with a benchmarking visit by Lembaga Kemajuan Bintulu Sarawak on 21 May 2025 to explore how the B5 Recycling Hub promotes responsible habits while strengthening environmental awareness at the community level. Developed by Yayasan JCorp in collaboration with SWM Environment Sdn Bhd and B5 Johor Street Market, the hub reflects a practical and scalable approach to sustainable waste management.

These visits affirm the B5 Recycling Hub as a national benchmark for impactful, community-focused recycling initiatives that inspire wider adoption across Malaysia.





Programme Objectives

- ▶ Encourage household recycling practices through drive-thru participation.
- ▶ Promote safe disposal of used cooking oil.
- ▶ Support MBBJ's zero waste and low-carbon aspirations.

Programme Impacts

- ▶ In 2025, local communities collectively contributed **15,849kg** of recyclables, reflecting a growing commitment to sustainable practices.
- ▶ Within the same year, the Drive-Thru Recycling initiative contributed **6,308kg**, strengthening efforts to make recycling more accessible and action-driven.

FOCUS AREA:
ENVIRONMENT

Co-Collaborator(s)

- KPJ Bandar Maharani Specialist Hospital
- Johor Plantations Group Berhad
- Waqaf An-Nur

NURTURING STRONGER ROOTS
FOR A GREENER TOMORROW

Yayasan JCorp's commitment to green stewardship was expressed through multiple tree-planting milestones across Johor in 2025, anchored by Johor Plantations Group's ambitious One Million Roots for the Future (1MRFF) campaign.

In a heartfelt display of environmental solidarity, Yayasan JCorp joined KPJ Bandar Maharani Specialist Hospital in planting 1,111 mangrove trees at Laman Bakau Parit Kassim, Muar - a number chosen deliberately to mark the 11th anniversary of KPJ Bandar Maharani Specialist Hospital. Eighty passionate volunteers from Johor Corporation and its investee companies powered this effort, which helps protect coastal ecosystems, reduce carbon footprint, and strengthen biodiversity in Muar. Mangroves absorb three to five times more carbon than other tropical forests, making each tree a powerful agent of climate resilience.

Johor Plantations Group, in collaboration with Yayasan JCorp, Waqaf An-Nur, and Pertubuhan Sahabat Hutan Bakau Pulau Tanjung Surat (PSHBTS), also united to plant 2,000 mangrove trees at Pulau Tanjung Surat, Kota Tinggi - doubling the impact of the preceding year's initiative. Complementing this environmental effort, Yayasan JCorp also donated an interactive smartboard worth RM11,000 to SK Tanjung Surat, extending the initiative's positive impact into the classroom.

On 11 December 2025, a third planting visit to Pulau Tanjung Surat saw 500 more mangrove trees planted in collaboration with KPJ Pasir Gudang Specialist Hospital, bringing the total trees planted under 1MRFF to 3,500 since the programme began in 2024.



Scan for a video on the Mangrove Tree Planting Programme at Pulau Tanjung Surat, Kota Tinggi.

- ▶ Pertubuhan Sahabat Hutan Bakau Pulau Tanjung Surat
- ▶ KPJ Pasir Gudang Specialist Hospital



Programme Objectives

- ▶ Encourage local participation in mangrove restoration and environmental conservation efforts.
- ▶ Increase the number of mangrove trees planted to restore coastal ecosystems and protect biodiversity.
- ▶ Build stronger partnerships with non-governmental organisations and other organisations to enhance environmental initiatives.
- ▶ Use a smartboard to enhance environmental learning and foster sustainability awareness among students.

Programme Impacts

- ▶ **1,111** mangrove trees planted at Laman Bakau Parit Kassim, Muar, with **80** volunteers engaged.
- ▶ **3,500** mangrove trees planted cumulatively at Pulau Tanjung Surat under the 1MRFF campaign.
- ▶ Significant carbon absorption through mangroves, which absorb **3-5** times more carbon than other tropical forests.
- ▶ A total of **4,826** mangrove trees, with **70%** survival rate to date, have been planted since 2024.

FOCUS AREA:
ENVIRONMENT

Co-Collaborator(s)

- SWM Environment Sdn Bhd
- Mersing District Office
- Johor Plantations Group Berhad
- Wentel Engineering

**YOK! BERSIH PANTAI:
CLEANING UP SHORES @ PANTAI PENYABONG**

SWM Environment Sdn Bhd, in collaboration with Yayasan JCorp and Majlis Daerah Mersing, hosted the YOK! Bersih Pantai beach clean-up programme at Pantai Penyabong, Mersing. One hundred and twenty volunteers from SWM Environment, Yayasan JCorp, Johor Plantations Group Berhad, Majlis Daerah Mersing, Wentel Engineering, JStar Motion, and the enthusiastic students of SK Penyabong came together to remove 420kg of waste, including 170kg of recyclables. The event also featured the soft launch of the Cabaran Botol Kaca Kitar Semula initiative, set to engage 60 schools across Johor from July 2025, planting the seeds of a recycling culture among Johor's younger generation.



- ▶ JStar Motion
- ▶ SK Penyabong
- ▶ RTM Johor



Programme Objectives

- ▶ Encourage environmental stewardship through hands-on clean-up activities.
- ▶ Collect and remove waste to improve the cleanliness and condition of the coastal area.
- ▶ Forge partnerships with organisations to strengthen support for ongoing environmental efforts.

Programme Impacts

- ▶ **120** volunteers from **5** organisations and **1** school participated in this programme.
- ▶ **420kg** of waste collected.
- ▶ Forged **6** partnerships with organisations.

FOCUS AREA:
ENVIRONMENT

Co-Collaborator(s)

- Johor Plantations Group Berhad
- Johor State Education Department
- Kota Tinggi District Education Office
- Universiti Teknologi Malaysia

GROWING TOGETHER:
TREES FOR SCHOOLS

Yayasan JCorp together with Johor Plantations Group launched the Growing Together: Trees for Schools programme at Sungai Johor Eco Retreat (SUNJER) from 25 to 26 June 2025 in collaboration with JPNJ and Pejabat Pendidikan Daerah (PPD) Kota Tinggi, under the 1MRFF initiative. Students and teachers participated in hands-on tree-planting activities and attended an engaging talk on Tree Planting & Climate Change by Dr Nur Bahiyah binti Abdul Wahab, Lecturer at IPG Kampus Temenggong Ibrahim.

Prior to the planting activity, participating schools attended a series of sustainability workshops designed to deepen environmental understanding. The workshops introduced participants to the fundamentals of sustainability through a session led by Encik Mohd Radzi Muhamad Dul from JPG's Sustainability Division, explored organic waste management through an interactive Waste to Wealth biocomposting session facilitated by Dr Huszalina Hussin, Senior Lecturer at the Department of Biosciences, UTM, and highlighted biodiversity conservation through a session by Dr Wong Ee Phin, Principal Investigator of Management & Ecology of Malaysian Elephants (MEME).

To ensure participants were well prepared for the activity, an online briefing was also conducted to guide students and teachers on proper tree-planting techniques. These engagements equipped participants with practical knowledge on sustainability, composting, and biodiversity conservation, nurturing deeper environmental awareness and a lasting commitment to environmental stewardship among Johor's youth.



Please scan for more info on JPG's revolutionary 1MRFF campaign.



- ▶ IPG Kampus Temenggong Ibrahim
- ▶ Management and Ecology of Malaysian Elephants
- ▶ Johor Bahru City Council



Programme Objectives

- ▶ Provide experiential learning opportunities through tree planting activities.
- ▶ Involve schools in environmental efforts and building climate resilience.
- ▶ Promote sustainability through continuous tree planting and maintenance.

Programme Impacts

- ▶ **3** experts (Universiti Teknologi Malaysia; Management and Ecology of Malaysian Elephants; Teachers Education Campus Temenggong Ibrahim, Johor) provided talks on tree planting and care.
- ▶ A total of **1,075** students from **43** schools have participated in the Trees for Schools programme.
- ▶ **6,938** trees were planted, significantly contributing to local greening efforts.
- ▶ MBBB contributed **7,000** units of compost fertiliser, enhancing the sustainability and growth of the trees planted.

FOCUS AREA:
ENVIRONMENT

Co-Collaborator(s)

- Universiti Malaya
- Mersing District Office
- Tourism Johor
- The MareCet Research Organization

**EXPLORING THE HIDDEN TREASURES
OF JOHOR'S SEAGRASS ECOSYSTEM**

Yayasan JCorp, Universiti Malaya, and the Mersing District Office launched the Seagrass Ecotourism Experience at KampungStay @ Teluk Buih, Mersing - a pioneering initiative to promote sustainable marine tourism and raise awareness of Johor's seagrass heritage. A total of 55 participants took part in a Seagrass Nature Walk at Pulau Setindan from 1 to 2 July, one of the richest marine areas in Johor. Led by Associate Professor Dr Jilian Ooi, these participants - including researchers, NGOs, local tourism operators, fishermen, community members, as well as employees from JCorp Group - explored the seagrass meadows first-hand, gaining a deeper appreciation for seagrass as a cornerstone of marine biodiversity and coastal livelihoods, as well as the importance of seagrass monitoring in tracking the ecosystem's health.



Hear accounts of participants in the Seagrass Ecotourism Experience programme on 1 & 2 July 2025.





Programme Objectives

- ▶ Advance public understanding of seagrass ecosystems as a cornerstone of marine sustainability and climate resilience.
- ▶ Empower local communities to take an active role in long-term conservation and stewardship of coastal ecosystems.
- ▶ Position seagrass conservation as a catalyst for sustainable ecotourism and inclusive economic growth.

Programme Impacts

- ▶ Directly engaged **55** participants including researchers, NGOs, volunteers, and local operators.
- ▶ Drew widespread public attention to the long-overlooked importance of seagrass, with over **10** media and local authorities amplifying its vital role.
- ▶ Each participant became an **environmental ambassador** and **advocate**, with potential outreach to communities.

FOCUS AREA:
ENVIRONMENT

Co-Collaborator(s)

- Reef Check Malaysia
- Malaysian Society of Marine Sciences

HEALING REEFS,
EMPOWERING COMMUNITIES

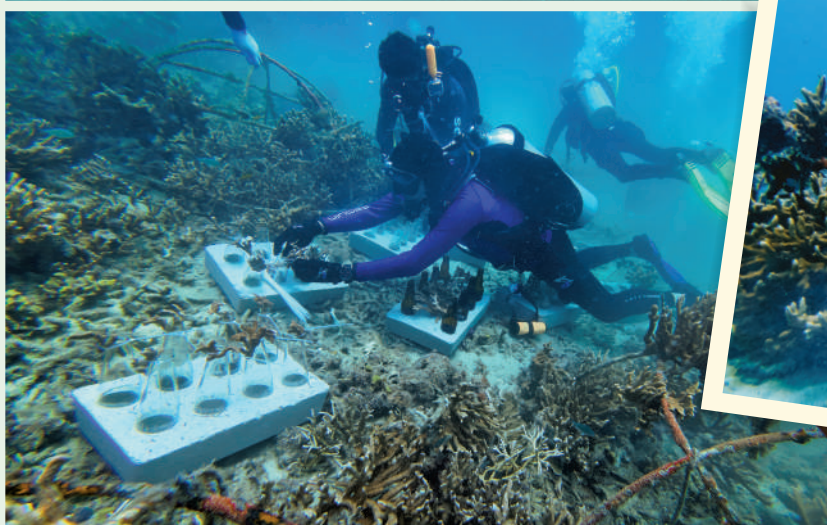
For the second year, Yayasan JCorp continued its long-term commitment to marine conservation through its multifaceted Coral Rehabilitation Programme at Pulau Aur, Mersing. Held from 18 to 20 July, 200 new corals were planted, expanding the dedicated coral garden to 60m x 55m.

Partnering with Reef Check Malaysia, the programme introduced eco-innovative techniques including glass bottle coral bases and a custom concrete and green cement structure to support long-term reef recovery. With consistent growth of 2cm since 2023 and no signs of bleaching, the reef now supports over ten marine species including Bluefaced Angelfish, Regal Angelfish, and False Clown Anemonefish.

Complementary activities included a beach clean-up removing 350kg of coastal waste and cash contributions to Pulau Aur residents to honour their role as environmental stewards. Traditional Sukan Rakyat games were also hosted, and as night fell, the spotlight turned to showcase local talent during Pentas Seni Johor: Aur Idol.



Scan here for marine experts' views on the Coral Rehabilitation Programme by Yayasan JCorp.



Programme Objectives

- ▶ Enhance coral ecosystems and reef recovery through the expansion and addition of new coral fragments to previously planted areas.
- ▶ Increase biodiversity in the area by improving the coral habitat.
- ▶ Empower locals with coral rehabilitation skills to lead conservation efforts and foster long-term marine stewardship.

Programme Impacts

- ▶ **250** corals successfully planted on Pulau Aur since the commencement of the coral reef rehabilitation programme.
- ▶ A total of **RM34,300** has been donated to **39** families in the Pulau Aur island community.
- ▶ Corals at Yayasan JCorp's rehabilitation site have now grown by over 2cm and remain healthy. The area now supports a vibrant marine ecosystem with over ten species of fish and marine life.

FOCUS AREA:
ENVIRONMENT

Co-Collaborator(s)

Johor Sustainability Centre

IGEM 2025:
SHOWCASING INNOVATION
FOR A SUSTAINABLE FUTURE

Yayasan JCorp took its sustainability story to the national stage at the International Greentech & Eco Products Exhibition and Conference Malaysia (IGEM) 2025 from 15 to 17 October 2025 at KLCC.

Known as one of Malaysia's largest green initiatives, the exhibition served as a key platform for sustainability-related knowledge exchange, allowing Yayasan JCorp to connect with key figures, experts, and innovators in the green technology space. During the event, Yayasan JCorp showcased its flagship sustainability programmes, demonstrating the multifaceted impacts it had catalysed for the nation through initiatives such as coral rehabilitation, seagrass conservation, tree planting, smart farming greenhouses, and recycling hub centres.

Building on this momentum, Johor Corporation and Yayasan JCorp further demonstrated their leadership by participating in the launch of Johor's Green Development Policy (PPHJ) on 24 November 2025 at TMIYC. The ceremony, graced by KDYMM Seri Paduka Baginda Raja Permaisuri Agong, Raja Zarith Sofiah, and YAM Che' Puan Mahkota Khaleeda Johor, served as a powerful affirmation of Johor's commitment to a greener future. Puan Zaidatul Zurita Abdul Rahman represented JCorp and Yayasan JCorp, sharing key environmental programmes and demonstrating how these efforts shape long-term impact across the state. The participation positioned Yayasan JCorp as a credible leader in green innovation and opened doors to impactful future collaborations that advance Malaysia's broader sustainability agenda.



Green is the new future!
See how Yayasan JCorp and JCorp Group
companies are making it happen.



Programme Objectives

- ▶ Promote awareness of Yayasan JCorp's green initiatives and ESG leadership.
- ▶ Showcase innovative solutions that support environmental conservation and sustainability.
- ▶ Explore new technologies and best practices for advancing sustainability.
- ▶ Forge strategic collaborations that contribute to global economic growth and environmental resilience.
- ▶ Engage with stakeholders, including green partners, academics, and industry experts.

Programme Impacts

- ▶ **55,000** total visitors attended IGEM 2025.
- ▶ **420** booths set up.
- ▶ Successfully engaged with over **50** new stakeholders.
- ▶ **10** potential collaborations identified.
- ▶ **5** institutions expressed interest in joining Yayasan JCorp's volunteer programmes.

FOCUS AREA:
ENVIRONMENT

Co-Collaborator(s)

- SWM Environment Sdn Bhd
- Johor Bahru City Council
- Johor State Education Department

OVER 107 TONNES OF GLASS COLLECTED THROUGH
CABARAN KACA PUN BOLEH!

What began as a target of 30,000kg of glass bottles became a landmark environmental achievement, with 60 schools across Johor collectively collecting 107,200kg of glass through the Cabaran Kaca Pun Boleh! initiative, organised by Yayasan JCorp, SWM Environment Sdn Bhd, MBBJ, and JPNJ.

All materials were channelled into the KITAREcycle programme. SJK (C) Chung Hwa, Pontian claimed the top Anugerah Kutipan Kitar Semula Botol Kaca Tertinggi award with over 26,000kg collected, while SK Parit Kudus, Pontian won the Anugerah Khas Sekolah Aspirasi. Encik Mohamad Azizi Illias, a teacher from SK Datuk Usman Awang, Kota Tinggi, was also honoured with the Anugerah Khas Guru Harapan Lestari for his dedication to nurturing sustainability awareness among students.

The initiative concluded with a Closing Ceremony & Prize Presentation on 2 December 2025 at Dewan Jubli Intan, Johor Bahru. The ceremony was officiated by Dr Hajah Aslinda binti Salkin, Director of the Health Department, Johor Bahru City Council, and was graced by Puan Zaidatul Zurita Abdul Rahman, Chief Executive Officer of Yayasan JCorp, and Encik Norlisam Mohd Nordin, Corporate General Manager of SWM Environment. The occasion celebrated the extraordinary collective achievement of Johor's schools and communities, powerfully demonstrating how school-led action, when supported by strong partnerships, can drive extraordinary environmental outcomes.





Programme Objectives

- ▶ Raise public awareness on glass recycling for sustainability and biodiversity.
- ▶ Engage schools, teachers, students, parents, and communities in green initiatives.
- ▶ Foster creativity and innovation through STEM and arts-based competitions.

Programme Impacts

- ▶ **107,200kg** of glass bottles collected - surpassing the original target of **30,000kg** by **more than 250%**.
- ▶ Over **123** tonnes of recyclables collected in 2025 through Yayasan JCorp initiatives.
- ▶ Reduced an estimated **306,592kg** of CO₂.

FOCUS AREA:
ENVIRONMENT

Co-Collaborator(s)

- Universiti Teknologi Malaysia
- Johor Islamic Religious Council
- Johor Plantations Group Berhad

POWERING AN OFF-GRID SCHOOL WITH A NEW SOLAR PHOTOVOLTAIC SYSTEM



Under The Future Powered Project, on 17 December, Yayasan JCorp collaborated with Universiti Teknologi Malaysia (UTM), Majlis Agama Islam Negeri Johor (MAINJ), Johor Plantations Group Berhad (JPG), and strategic partner IJM Industry ICP Piles, to contribute a 5.6kWp Solar Photovoltaic System to Sekolah Agama Tunjuk Laut, one of Johor's few off-grid schools. Comprising nine solar panels, an inverter, and four Lithium Iron Phosphate (LFP) batteries with IoT-enabled real-time monitoring, the system enables uninterrupted, clean energy for learning and replaces reliance on diesel generators.



Beyond the solar installation, the school also received two Smart TVs, two printers, 200 chairs and whiteboards, back-to-school essentials, and 250 packed meals from KFC and Pizza Hut for students to enjoy. This was a comprehensive demonstration of what collaborative corporate social responsibility can achieve for underserved communities.



Watch the video to see how solar power is shaping a brighter future for this rural school.



- ▶ IJM Industry ICP Piles
- ▶ Yayasan Sultan Ibrahim Johor
- ▶ QSR Brands (M) Holdings Bhd



Programme Objectives

- ▶ Provide a renewable energy solution to ensure a stable electricity supply for an off-grid rural school.
- ▶ Achieve a full transition from diesel to 100% solar energy for all classroom operational electricity needs.
- ▶ Enhance teaching and learning continuity for 100+ students and teachers through uninterrupted power access.
- ▶ Establish one scalable solar-powered education model for replication in other off-grid schools across Johor.

Programme Impacts

- ▶ **5.6kWp** Solar PV system installed, generating clean energy for the school.
- ▶ **9** solar panels and **4** LFP batteries deployed to enable up to **24** hours of continuous electricity supply.
- ▶ **250** students benefited from improved learning conditions supported by stable electricity and digital facilities.
- ▶ Over **450** items contributed, including Smart TVs, printers, chairs, whiteboards, and student essentials.



FOCUS AREA: COMMUNITY WELL-BEING



If you want to walk fast, walk alone. If you want to walk far, walk together.



Ratan Tata
(Indian Industrialist and Philanthropist)

2025 Impact Summary

True prosperity is measured by the resilience of the most vulnerable. In 2025, Yayasan JCorp touched thousands of lives through a blend of compassionate aid and strategic empowerment. By upskilling army retirees, supporting caregivers in the autism community, and creating professional pathways for people with disabilities, we have moved from temporary relief to permanent transformation. We remain dedicated to building a society where every individual, regardless of circumstance, has the tools to achieve self-sustaining prosperity.





Total Allocation

RM1.1 Million

Programmes Implemented

10 Societal Impact Initiatives

Total Direct Beneficiaries

2,306 IndividualsTotal Lives Touched
(Included Sponsorships)**117,450**

Impact Details

- ▶ **1,679** Individuals received essential food and financial aid.
- ▶ **203** Children supported through Autism Awareness & Resource programmes.
- ▶ **50** Army Retirees successfully upskilled with technical certifications.
- ▶ **27** People with Disabilities completed professional readiness workshops.
- ▶ **100** Families supported during the "Caring Hearts" festive seasons.

**Focus Area
for the
Future**

Creating Impactful
Social Programmes that
Promote Self-Sustaining
Prosperity.

FOCUS AREA: COMMUNITY WELL-BEING

Co-Collaborator(s)

- QSR Brands (M) Holdings Bhd
- KPJ Healthcare Berhad
- Farmbyte Sdn Bhd

BY OUR PEOPLE'S SIDE: SUPPORTING COMMUNITIES THROUGHOUT RAMADAN AND SYAWAL 2025



Throughout Ramadan, Yayasan JCorp and dedicated JCorp Group volunteers - including QSR Brands, KPJ Healthcare Berhad, and Farmbyte Sdn Bhd - rallied to support vulnerable families and the elderly through community outreach programmes and financial assistance. Contributions included 250 KFC meal sets, 100 hygiene kits, and bottled pineapple juice, alongside a group-wide donation and volunteerism campaign.

In a first-of-its-kind initiative for Yayasan JCorp, 737 pairs of Baju Raya were donated to asnaf families and those in need, sourced through contributions from JCorp Group employees and members of the public. This heartfelt gesture reflected the spirit of communal generosity that Yayasan JCorp seeks to foster across Johor.

Yayasan JCorp also contributed 100 packs of essential dry food aid at the Majlis Iftar Perdana & Nuzul Al-Quran Bersama Asnaf at Masjid An-Nur, Taman Cendana, Pasir Gudang, ensuring that underserved communities could observe the sacred occasion with dignity and sustenance.

Additionally, Yayasan JCorp contributed RM20,000 in support of the Prihatin Syawal programme, further demonstrating the foundation's holistic approach to supporting underprivileged communities during the festive season - addressing both immediate material needs and fostering a sense of social connection and care.



Scan to view feedback received from the
BANTU SEENI with Abbe Hae programme.





Programme Objectives

- ▶ Support underprivileged communities during Ramadan through outreach programmes and financial assistance.
- ▶ Encourage contributions from employees within JCorp Group through a donation campaign.

Programme Impacts

- ▶ Baju Raya Collection & Distribution for Asnaf **737** pairs of Baju Raya.
- ▶ Dry Food Aid for Low-income families **100** packs, **RM3,500**.
- ▶ Support for senior citizens in Elderly Care Centres **RM10,000**
- ▶ Aid for the Homeless & Needy in Kuala Lumpur **100** food packs, **250** KFC meal sets, **100** hygiene kits, **100** bottles of pineapple juice
- ▶ Public awareness through: **110,000** live TV viewers, **38k +** viewership on Instagram, **14k +** viewership on Facebook
- ▶ Cash Assistance for JCorp & Group B40 employees **700** employees, **RM20,000**



FOCUS AREA: COMMUNITY WELL-BEING

Co-Collaborator(s)

Surau As-Sholawatil Hikmah

CELEBRATING COMPASSION AND COMMUNITY



During Hari Raya Aidilfitri and Hari Raya Aidiladha, Yayasan JCorp embraced the true meaning of fellowship through events that highlighted the spirit of giving.

The #CaraKiter JCorp Group Aidilfitri Open House 2025 on 15 April at Persada Johor, Yayasan JCorp welcomed 30 special guests - including orphaned children, individuals with Down syndrome, and senior citizens - as honoured participants in the celebrations. A total of RM40,000 in contributions was extended to Pertubuhan Kebajikan Anak-Anak Yatim Johor (RUMAH BARKAT), Persatuan Sindrom Down Negeri Johor, Pusat Jagaan Impian Syimah, Pusat Jagaan Warga Emas Nur Ehsan and KPJ Johor Specialist Hospital, with the latter specifically supporting the hospital's Deep Brain Stimulation programme for neurological healthcare improvement.

For Hari Raya Aidiladha, the Korban Kasih Programme was held on 8 June 2025 at Surau As-Sholawatil Hikmah, Taman Desa Mutiara, Johor Bahru. Through this programme, Yayasan JCorp made its inaugural contribution of two cows for the korban ritual, benefiting low income asnaf families from the surrounding community. The initiative reflected a commitment to strengthening social compassion, unity, and the spirit of sacrifice within the community.

These programmes served to foster closer community ties and encourage a culture of mutual support towards building a more inclusive and sustainable society.



Scan here to watch our #CaraKiter JCorp Group Aidilfitri Open House 2025 video.





Programme Objectives

- ▶ Strengthen community bonds by celebrating Hari Raya with underprivileged and special-needs groups.
- ▶ Offer a meaningful and joyful Raya celebration for orphans, the elderly, and individuals with disabilities.
- ▶ Distribute Duit Raya and cash contribution aid to guests from orphanages, elderly homes, and disability centres.
- ▶ Fulfil the religious obligation of Ibadah Korban in accordance with Islamic principles.

Programme Impacts

- ▶ **RM3,000** donated directly to orphans, individuals with Down syndrome, and senior citizens.
- ▶ **RM40,000** donated to RUMAH BARKAT, Persatuan Sindrom Down Negeri Johor, and KPJ Johor Specialist.
- ▶ Fresh korban meat from 2 cows, costing **RM10,400**, distributed to 200 asnaf families.
- ▶ A cumulative total of **RM103,000** has been donated in conjunction with the JCorp Group's Aidilfitri celebration from 2022 to 2025, reflecting sustained commitment.
- ▶ More than **3,500** guests attended the event.



FOCUS AREA: COMMUNITY WELL-BEING

Co-Collaborator(s)

- PERKESO
- Johor Skills Development Centre
- PERHEBAT Johor

YAYASAN JCorp's SKILLS WORKSHOPS FOR PEOPLE WITH DISABILITIES AND RETIREES



In partnership with Pertubuhan Keselamatan Sosial (PERKESO) and Johor Skills Development Centre (JSkills), Yayasan JCorp assisted people with disabilities in returning to the workforce, both connecting them with suitable jobs and providing the necessary tools they need to secure new positions in line with their abilities and interests.

Specially curated training modules were tailored to accommodate diverse physical, sensory, and mental abilities, building practical competencies, communication skills, and workplace readiness. The programme offered two courses: a Housekeeping Operations course (21-25 July 2025) and a Hygiene Operations course (25-29 August 2025), each welcoming 15 participants at the Johor Skills Development Centre, Pasir Gudang. This programme ultimately promotes inclusion and improves societal perceptions of people with disabilities in the workforce.

Extending its commitment to lifelong empowerment, Yayasan JCorp also conducted Skills Workshops for Retirees, covering Basic Electrical Wiring (22 September-3 October 2025) and Air Conditioning Servicing & Maintenance (22-27 October 2025) - at the Johor Skills Development Centre, Pasir Gudang. Organised in collaboration with PERHEBAT Johor, these workshops equipped 50 retirees with hands-on technical skills to support independent and confident living beyond retirement. Sessions were led by specialist trainers including Encik Muhammad Nur Azfar bin Noh (Training Coordinator, Johor Skills), Encik Kamaruzaman bin Mohd Salleh (Senior Director, CIDB Southern Region), and Encik Mohamad Azizi bin Samsudin (Certified Air Conditioning Trainer). Beyond acquiring new skills, participants were empowered to enhance their electrical and appliance knowledge in daily life, and encouraged towards continuous personal growth.



Catch inspiring stories, as aired on BERNAMA TV's Bulletin on 18 September 2025.



Programme Objectives

- ▶ Facilitation of workforce reintegration for people with disabilities.
- ▶ Provision of inclusive, skills-based training for diverse learner groups.
- ▶ Promotion of lifelong empowerment across different life stages.

Programme Impacts

- ▶ **27** persons with disabilities trained.
- ▶ **50** retirees equipped with practical technical skills.
- ▶ **77** individuals directly benefited.

FOCUS AREA: COMMUNITY WELL-BEING

Co-Collaborator(s)

- Yayasan Sultan Ibrahim Johor
- Mersing District Office

WEATHERING THE STORM: STANDING WITH JOHOR'S ISLAND COMMUNITIES



For the second consecutive year, Yayasan JCorp, Yayasan Sultan Ibrahim Johor, and the Mersing District Office delivered pre-monsoon relief to 180 families and students across five of Johor's island communities - Pulau Sibul, Pulau Tinggi, Pulau Besar, Pulau Pemanggil, and Pulau Aur. Support packages included hygiene kits, food supplies, cash assistance, and school vouchers.

Sixteen students from SK Pulau Sibul also enjoyed an exciting back-to-school shopping trip at Hari Hari Supermarket and a special treat at KFC Mersing, bringing smiles to their faces as they prepared for the new school year. Both foundations reaffirmed their commitment to galvanising the state's island residents with future efforts that nurture hope, bolster resilience, and ultimately strengthen social development.



Watch the highlights and feel the spirit of togetherness that keeps Johor's Island communities strong.



Programme Objectives

- ▶ Provide timely pre-monsoon assistance to vulnerable island communities.
- ▶ Support educational continuity and student well-being in remote island areas.
- ▶ Strengthen community resilience through collaborative social development efforts.

Programme Impacts

- ▶ **180** beneficiaries supported across 5 islands.
- ▶ Total contribution of **RM140,500** to Johor Island communities from 2024 to 2025.
- ▶ **16** students treated to a back-to-school shopping trip.

FOCUS AREA: COMMUNITY WELL-BEING

Co-Collaborator(s)

- National Autism Society of Malaysia
- DOW
- Universiti Teknologi MARA
- National Autism Resource Centre

TOWARDS AN INCLUSIVE JOHOR: SUPPORTING NEURODIVERSITY AND DISABLED COMMUNITIES



Yayasan JCorp strengthened its commitment to autism awareness, early intervention, and inclusive community support through a series of key initiatives in 2025.

On 24 June, Yayasan JCorp joined National Autism Society of Malaysia (NASOM) and strategic partners Dow, Universiti Teknologi MARA (UiTM) and National Autism Resource Centre (NARC) to inaugurate a new playground at NASOM Teluk Pulai - funded through the Eco Run for Inclusion 2024. The facility provides a safer, more nurturing environment for children with autism to play, learn, and develop essential motor and social skills.

Yayasan JCorp also continued its long-standing support for children with cerebral palsy. On 16 and 17 May 2025, the foundation participated in the Pasar Ria Charity Bazaar organised by Cerebral Palsy Johor Association (CPJ), contributing RM10,000 worth of sales coupons to help raise funds for the association's daily operations and student welfare.

From 29 September to 13 October, Yayasan JCorp collaborated with Johor State Education Department and Mindcare Therapy Centre to deliver an Early Detection and Occupational Therapy Screening Programme for 203 students across 20 primary schools. The initiative focused on early identification of developmental needs including attention, motor skills, visual perception, emotional regulation, and daily living skills, supported by an awareness session to help teachers better understand and support their students.

Yayasan JCorp also extended its reach to persons with physical disabilities. In conjunction with the JPG Green Fun Run on 4 October 2025 at Sungai Johor Eco Retreat, Yayasan JCorp contributed RM50,000 across five dedicated welfare organisations - Kelab Bandar Kita Johor Bahru, Persatuan Cerebral Palsy Johor, Persatuan Kanak-kanak Autistik Islam Johor Bahru, Persatuan Sindrom Down Johor, and Pertubuhan Kebajikan dan Sokongan OKU Johor Bahru - ensuring that 25 individuals with disabilities directly benefited from the contribution.

Through these ongoing efforts, Yayasan JCorp strengthens partnerships between educators, parents, and health professionals - building a more inclusive, compassionate Johor where every child and community member has the chance to thrive.



- ▶ Cerebral Palsy Johor Association
- ▶ Johor State Education Department
- ▶ Mindcare Therapy Centre
- ▶ Johor Bahru District Education Office

- ▶ Kota Tinggi District Education Office
- ▶ Kluang District Education Office
- ▶ Johor Plantations Group Berhad



Programme Objectives

- ▶ Strengthen Johor's inclusive ecosystem for neurodiverse children.
- ▶ Raise teacher awareness to strengthen early-intervention capacity.
- ▶ Deepen collaboration between educators, parents, and health professionals.

Programme Impacts

- ▶ **203** students across **20** primary schools were screened under the Early Detection and Occupational Therapy Screening Programme.
- ▶ **RM50,000** was contributed to five welfare organisations supporting persons with disabilities, directly benefiting **25** individuals, in conjunction with the JPG Green Fun Run.
- ▶ Since 2021, nearly **RM600,000** has been channelled by Yayasan JCorp to Persatuan Cerebral Palsy Johor to support its ongoing programmes.

FOCUS AREA: COMMUNITY WELL-BEING

SUPPORTING HEALTH-RELATED CAUSES: CANCER AWARENESS AND PATIENT CARE



Yayasan JCorp has maintained a steadfast commitment to supporting cancer patients and their families through consistent and meaningful contributions to the Tunku Laksamana Johor Cancer Foundation (TLJCF).

On 18 July 2025, in conjunction with the Symphony for Hope: A Decade of Compassion charity dinner and concert at the Permaisuri Zarith Sofea Opera House, Johor Bahru, Yayasan JCorp contributed RM100,000 to TLJCF, presented by Encik Rozaini Mohd Sani, Chairman of Yayasan JCorp, to TLJCF Board Member, YB Dato' Ismail Karim.

Subsequently, on 18 October 2025, Yayasan JCorp contributed a further RM70,000 to TLJCF in conjunction with the Laksamana Run 2025. The mock cheque was presented by Puan Zaidatul Zurita Abdul Rahman, Chief Executive Officer of Yayasan JCorp, to YAM Tunku Tun Aminah Binti Sultan Ibrahim, Royal Patron of the Laksamana Run, during the Flag-Off Ceremony at Gateway Garden, Bandar Medini Iskandar.

Earlier in the year, Yayasan JCorp also donated 230 sets of KFC meals to participants of the Cancer Awayday 2025 Programme, providing a warm gesture of care and solidarity to cancer patients and their caregivers during what can be a challenging journey.

These sustained contributions reflect Yayasan JCorp's belief that community well-being encompasses not only social and economic empowerment, but also compassionate support for those navigating serious illness.





Programme Objectives

- ▶ Provide sustained financial and in-kind support for cancer patients and their families.
- ▶ Strengthen partnerships with healthcare-focused foundations to promote cancer awareness and patient care.
- ▶ Demonstrate compassionate community engagement as part of holistic well-being commitment.

Programme Impacts

- ▶ **RM170,000** contributed to the Tunku Laksamana Johor Cancer Foundation in 2025.
- ▶ From 2021 to 2025, contributions amounting to **RM671,418** were channelled to the Tunku Laksamana Johor Cancer Foundation.
- ▶ **230** sets of KFC meals donated to cancer patients and caregivers at the Cancer Awayday 2025 Programme.

GOVERNANCE STATEMENT



Yayasan JCorp remains steadfast in its mission to drive meaningful social and economic progress within the communities it serves. As an organisation entrusted with charitable funds, we recognise that effective governance is not merely a regulatory obligation - it is the foundation upon which trust, credibility, and lasting impact are built.

Our governance practices continue to be guided by the principles of **transparency, accountability, and responsible stewardship**. In 2025, we have further strengthened these practices to reflect evolving expectations from our stakeholders, regulators, and the communities we are privileged to serve.



GOVERNANCE FRAMEWORK



Yayasan JCorp's governance framework is designed to promote ethical, effective, and sustainable operations. Anchored in the robust governance architecture of our parent organisation, Johor Corporation (JCorp), our framework reflects a shared commitment to excellence, integrity, and responsible leadership. The framework rests on four interconnected pillars:

Alignment with JCorp Values and Principles

As a member of the JCorp family, Yayasan JCorp adheres to the broader JCorp governance ecosystem, including the Anti-Bribery and Anti-Corruption Policy and Whistleblowing framework, complemented by internal controls such as procurement SOPs, grant and sponsorship policies, and formalised agreements (LOA) to ensure transparency, accountability, and responsible stewardship of resources. This alignment ensures operational consistency and reinforces a culture of ethical conduct across all levels of our foundation.

Compliance and Regulatory Accountability

We operate in full compliance with all applicable Malaysian laws and regulations governing charitable foundations, including requirements of the Companies Commission of Malaysia (SSM), the Inland Revenue Board (LHDN), and other relevant regulatory bodies. Our tax-exempt status is maintained through rigorous adherence to LHDN requirements, ensuring that eligible donations continue to qualify for tax deductions.

We benchmark our practices against recognised standards for non-profit governance, maintaining transparent financial reporting and demonstrating accountability to all our stakeholders.

Board Oversight and Strategic Direction

The Board of Trustees provides the highest level of strategic leadership, financial oversight, and risk governance for Yayasan JCorp. The Board's principal responsibilities include:

- Establishing and reviewing the foundation's strategic vision, mission, and long-term goals.
- Approving key policies, operational frameworks, and annual programmes.
- Ensuring financial integrity, prudent resource allocation, and accountability.
- Overseeing risk identification, assessment, and mitigation.
- Evaluating the effectiveness and social impact of programmes.
- Upholding the highest standards of ethical conduct and governance.

The Board comprises Trustees with diverse professional expertise spanning finance, law, corporate governance, community development, and the social sector - ensuring well-rounded, balanced decision-making. Profiles of the Board of Trustees are available on page 83 of this report.

Conflict of Interest Management

All Trustees are required to declare any actual or potential conflicts of interest prior to Board meetings, and any Trustee with a material interest in a matter will abstain from the related deliberation and decision.

ETHICAL STANDARDS AND POLICIES



Anti-Bribery and Anti-Corruption (ABAC) Policy

Yayasan JCorp maintains an absolute zero-tolerance position on bribery, corruption, and any form of fraudulent conduct. This commitment is embedded across all levels of the organisation and forms an essential part of our culture of integrity. Our ABAC policy encompasses:

- A tone-from-the-top approach, with the Board of Trustees visibly championing ethical conduct.
- Robust internal controls, approval processes, and financial authorisation procedures.
- Mandatory training and awareness programmes conducted regularly for all staff, volunteers, and key partners.
- Clear reporting channels for any suspected misconduct, including our **Whistleblowing mechanism** described below.

Whistleblowing Policy and Mechanism

We are committed to creating a safe and supportive environment for raising concerns. Our Whistleblowing Policy protects all individuals - staff, partners, beneficiaries, and members of the public - who in good faith report suspected breaches of integrity, misconduct, or unethical behaviour.

Reports may be submitted confidentially via our dedicated whistleblowing channel:

Email: whistleblowing@jcorp.com.my

We are committed to:

- Treating all reports with strict confidentiality and sensitivity.
- Conducting prompt, fair, and thorough investigations into all reported matters.
- Protecting whistleblowers from any form of retaliation, victimisation, or disadvantage.
- Providing timely feedback to reporters where disclosure is permitted.

FINANCIAL MANAGEMENT AND TRANSPARENCY



Financial Oversight and Internal Controls

Yayasan JCorp upholds rigorous financial governance standards to safeguard the resources entrusted to us. Our financial management practices include:

- Annual independent audits conducted by a reputable external audit firm, with findings reviewed by the Board.
- Transparent, accurate, and timely financial reporting to the Board of Trustees and relevant regulatory authorities.
- Comprehensive budgeting, expenditure monitoring, and variance analysis throughout the year.
- Compliance with all applicable financial reporting standards and regulatory requirements.

Transparency and External Reporting

We are committed to providing stakeholders with clear, accessible, and meaningful information about our financial performance and programme outcomes. Our reporting commitments include:

- Publishing comprehensive Annual Reports that document our financial results, programme activities, and social impact.
- Maintaining transparent and accurate records of all donations received and expenditures incurred.
- Fulfilling all regulatory reporting obligations, including annual tax filings with LHDN.
- Measuring and reporting on programme impact to demonstrate the effectiveness and value of our charitable work - further details of which are provided in the Programme Impact section of this report.

GOVERNANCE STATEMENT

STAKEHOLDER ENGAGEMENT AND OPERATIONAL EXCELLENCE



Stakeholder Engagement

We recognise that meaningful collaboration with government bodies, corporate partners, community organisations, and our beneficiaries is central to achieving our mission. Our approach to stakeholder engagement includes:

- Cultivating and maintaining strong, trust-based relationships with all stakeholder groups.
- Actively seeking the views, needs, and feedback of our beneficiaries to ensure that our programmes remain relevant and responsive.
- Working in partnership with government agencies, corporate donors, and civil society organisations to maximise collective impact.

Operational Excellence

Yayasan JCorp is committed to ensuring that every ringgit entrusted to us generates the maximum possible positive impact. Our operational management practices include:

- Effective oversight and management of funds, human resources, and programme delivery.
- Implementation of efficient and streamlined operational procedures.
- Continuous performance evaluation and improvement across all functions.
- Full compliance with financial regulations and internal governance requirements.

OUR COMMITMENT GOING FORWARD



Yayasan JCorp's commitment to governance excellence is not static - it evolves alongside the needs of our stakeholders, the expectations of the communities we serve, and the growing complexity of the philanthropic landscape. In 2025, we continue to invest in strengthening our internal systems, deepening our stakeholder relationships, and raising the standard of our public reporting.

We are grateful to our Trustees, staff, partners, and donors for placing their confidence in Yayasan JCorp. That trust is our most valued asset, and it is the driving force behind our unwavering commitment to the highest standards of governance, transparency, and accountability.



BOARD OF TRUSTEES



① **Rozaini Mohd Sani**
Chairman of Yayasan JCorp

② **Haji Mohd Hanafi Samad**
Director of the Daily School Management Division,
Ministry of Education Malaysia

③ **Haji Bukhari Abd Rahman**
Chief Executive Waqaf An-Nur Corporation Berhad

④ **YB Dato' Haji Yahya Ahmad**
Mufti Negeri Johor

⑤ **Nur Syuhada Zayadi**
Secretary, Yayasan JCorp



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CORPORATE INFORMATION



TRUSTEES

ROZAINI BIN MOHD SANI
DATO' YAHYA BIN AHMAD
BUKHARI BIN ABD RAHMAN
MOHD HANAFI BIN SAMAD

YAYASAN SECRETARY

NUR SYUHADA BINTI ZAYADI
(MAICSA 7080388)

REGISTERED OFFICE

LEVEL 16, MENARA KOMTAR
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BUSINESS DISTRICT (IIBD)
JOHOR

PRINCIPAL PLACE OF BUSINESS

LEVEL 18, MENARA KOMTAR
80888 IBRAHIM INTERNATIONAL
BUSINESS DISTRICT (IIBD)
JOHOR

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SELANGOR DARUL EHSAN

TRUSTEES' REPORT



The trustees have pleasure in presenting their report together with the audited financial statements of the Yayasan for the financial year ended 31 December 2025.

PRINCIPAL ACTIVITIES

The principal activities of the Yayasan are to receive, manage and administer funds for charitable purposes, including the planning and implementation of initiatives relating to education, arts, culture & heritage, environmental sustainability and community well-being. There have been no significant changes in the nature of these activities during the financial year under review.

FINANCIAL RESULTS

RM

Net surplus for the year	176,165
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RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the financial statements.

TRUSTEES OF THE YAYASAN

The names of the trustees of the Yayasan who served since the beginning of the financial year to the date of this report are:

Rozaini bin Mohd Sani
Dato' Yahya bin Ahmad
Bukhari bin Abd Rahman
Mohd Hanafi bin Samad
Datuk Azman bin Adnan

(Resigned on 18 August 2025)

TRUSTEES' BENEFITS

Neither at the end of the financial year nor at any time during the year, did there subsist any arrangement, to which the Yayasan was a party, whereby the trustees might acquire benefits by means of the acquisition of shares in, or debentures of any other body corporate.

Since the end of the previous financial year, no trustee of the Yayasan has received or become entitled to receive a benefit by reason of a contract made by the Yayasan or a related corporation with any trustee or with a firm of which the trustee is a member, or with a Yayasan in which the trustee has a substantial financial interest.

TRUSTEES' REMUNERATION

None of the trustees or past trustees of the Yayasan has received any remuneration from the Yayasan during the year.

None of the trustees or past trustees of the Yayasan has received any other benefit otherwise than in cash from the Yayasan during the year.

No payment has been paid to or payable to any third party in respect of the services provided to the Yayasan by the trustees or past trustees of the Yayasan during the year.

TRUSTEES' REPORT

INDEMNIFYING TRUSTEES, OFFICERS OR AUDITORS

No indemnities have been given or insurance premiums paid, during or since the end of the year, for any person who is or has been the trustee, officer or auditor of the Yayasan.

OTHER STATUTORY INFORMATION

Before the financial statements of the Yayasan were made out, the trustees took reasonable steps:

- (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of allowance for expected credit losses and satisfied themselves that there were no known bad debts and that no allowance for expected credit loss was necessary; and
- (ii) to ensure that any current assets which were unlikely to realise their value as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected so to realise.

At the date of this report, the trustees are not aware of any circumstances, which would render:

- (i) it necessary to write off bad debts or to provide the allowance for expected credit losses in the financial statements of the Yayasan; and
- (ii) the values attributed to the current assets in the financial statements of the Yayasan is misleading.

At the date of this report, the trustees are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Yayasan misleading or inappropriate.

At the date of this report, the trustees are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Yayasan which would render any amount stated in the financial statements misleading.

As at the date of this report, there does not exist:

- (i) any charge on the assets of the Yayasan which has arisen since the end of the financial year which secures the liabilities of any other person; or
- (ii) any contingent liability of the Yayasan which has arisen since the end of the financial year.

In the opinion of the trustees:

- (i) no contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Yayasan to meet their obligations when they fall due; and
- (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Yayasan for the financial year in which this report is made.

TRUSTEES' REPORT

AUDITORS AND AUDITORS' REMUNERATION

The auditors, Al Jafree Salihin Kuzaimi PLT, have expressed their willingness to continue in the office.

Auditors' remuneration are as follows:

	2025 RM
Al Jafree Salihin Kuzaimi PLT	6,500

INDEMNITY TO AUDITORS

To the extent permitted by law, the Yayasan has agreed to indemnify its auditors, Al Jafree Salihin Kuzaimi PLT, as part of the terms of its audit engagement against claims by third parties arising from the audit (for an unspecified amount). No payment has been made to indemnify Al Jafree Salihin Kuzaimi PLT for the financial year ended 31 December 2025.

Signed on behalf of the Board of Trustees in accordance with a resolution of the trustees dated 7 April 2026.



ROZAINI BIN MOHD SANI
Trustee



DATO' YAHYA BIN AHMAD
Trustee

Johor Bahru, Johor

STATEMENT BY TRUSTEES

PURSUANT TO SECTION 251(2) OF THE COMPANIES ACT 2016



We, **ROZAINI BIN MOHD SANI** and **DATO' YAHYA BIN AHMAD**, being two of the trustees of **YAYASAN JOHOR CORPORATION**, do hereby state that, in the opinion of the trustees, the Yayasan financial statements are drawn up in accordance with the Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia as to give a true and fair view of the financial position of the Yayasan as at 31 December 2025 and its financial performance and cash flows for the financial year then ended.

Signed on behalf of the Board of Trustees in accordance with a resolution of the trustees dated 7 April 2026.

ROZAINI BIN MOHD SANI
Trustee

DATO' YAHYA BIN AHMAD
Trustee

Johor Bahru, Johor

STATUTORY DECLARATION

PURSUANT TO SECTION 251(1)(b) OF THE COMPANIES ACT 2016



I, **WAN SU BINTI ALI**, being the officer primarily responsible for the financial management of **YAYASAN JOHOR CORPORATION**, do solemnly and sincerely declare that the Yayasan financial statements are in my opinion, correct and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by
the abovenamed at **Johor Bahru**
in the state of **Johor Darul Ta'zim**
on 7 April 2026

)
)
)
)

WAN SU BINTI ALI

Before me,



No. 5-01, Jalan Padi Emas 3/2
Bandar Baru Uda,
81200 Johor Bahru.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF YAYASAN JOHOR CORPORATION



REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

OPINION

We have audited the financial statements of Yayasan Johor Corporation, which comprise the statement of financial position as at 31 December 2025 of the Yayasan, and the statement of comprehensive income, statement of changes in general fund and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of material accounting policies and other explanatory information, as set out in the accompanying pages.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Yayasan as at 31 December 2025, and of its financial performance and its cash flows for the year then ended in accordance with the Malaysian Financial Reporting Standard, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

BASIS FOR OPINION

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Yayasan in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By Laws") and the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

INFORMATION OTHER THAN THE FINANCIAL STATEMENTS AND AUDITORS' REPORT THEREON

The trustees of the Yayasan are responsible for the other information. The other information comprises the information included in The Trustees Report and Statement by Trustees but does not include the financial statements of the Yayasan and our auditors' report thereon.

Our opinion on the financial statements of the Yayasan does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Yayasan, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Yayasan or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact. We have nothing to report in this regard.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF YAYASAN JOHOR CORPORATION

RESPONSIBILITIES OF THE TRUSTEES FOR THE FINANCIAL STATEMENTS

The trustees of the Yayasan are responsible for the preparation of the financial statements of the Yayasan that give a true and fair view in accordance with the Malaysian Financial Reporting Standard, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The trustees are also responsible for such internal control as the trustees determine is necessary to enable the preparation of the financial statements of the Yayasan that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Yayasan, the trustees are responsible for assessing the Yayasan's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Yayasan or to cease operations, or have no realistic alternative but to do so.

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements of the Yayasan as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Yayasan, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Yayasan's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF YAYASAN JOHOR CORPORATION

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Yayasan's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Yayasan or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Yayasan to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Yayasan, including the disclosures, and whether the financial statements of the Yayasan represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

OTHER MATTERS

This report is made solely to the members of the Yayasan, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.



AL JAFREE SALIHIN KUZAIMI PLT
201506002872 (LLP0006652-LCA) & AF 1522
CHARTERED ACCOUNTANTS



FAIZUL NIZAN BIN ZULKEFLI
NO. 03855/10/2026 J
CHARTERED ACCOUNTANTS

Dated: 7 April 2026

Selangor, Malaysia

STATEMENT OF FINANCIAL POSITION

AS AT 31 DECEMBER 2025



	Note	2025 RM	2024 RM
Non-current Asset			
Right-of-use	4	93,482	163,594
		93,482	163,594
Current Assets			
Other receivables	5	256,326	956,153
Cash and cash equivalents	6	5,145,716	4,769,410
		5,402,042	5,725,563
Total Assets		5,495,524	5,889,157
General Fund			
Accumulated fund		5,133,992	4,957,827
Non-current Liability			
Lease liability	7	26,642	94,300
		26,642	94,300
Current Liabilities			
Lease liability	7	75,019	75,019
Other payables	8	259,871	762,011
		334,890	837,030
Total Liabilities		361,532	931,330
Total Equity and Liabilities		5,495,524	5,889,157

The accompanying notes form an integral part of the financial statements.

STATEMENT OF COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025



		2025 RM	2024 RM
Income	9	7,942,806	6,512,357
Other income		140,797	96,847
Operating expenses		(7,893,636)	(6,443,546)
Finance costs	10	(13,802)	(13,566)
Surplus before taxation	11	176,165	152,092
Taxation	12	-	-
Net surplus for the year		176,165	152,092

The accompanying notes form an integral part of the financial statements.

STATEMENT OF CHANGES IN GENERAL FUND

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025



	Accumulated Fund RM
Fund available for use at 1 January 2024	4,805,735
Net surplus for the year	152,092
Fund available for use at 31 December 2024	4,957,827
Net surplus for the year	176,165
Fund available for use at 31 December 2025	5,133,992

The accompanying notes form an integral part of the financial statements.

STATEMENT OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025



	2025 RM	2024 RM
Cash Flows from Operating Activities		
Surplus before taxation	176,165	152,092
Adjustments for:		
Amortisation of right-of-use	70,112	83,611
Interest on lease liability	13,802	13,566
Interest income from fixed deposits	(123,307)	(94,714)
Operating surplus before working capital changes	136,772	154,555
Decrease in other receivables	699,827	2,211
(Decrease)/Increase in other payables	(626,610)	316,826
Cash flows generated from operating activities	209,989	473,592
Interest received	123,307	94,714
Tax paid	(13,802)	-
Net cash flows generated from operating activities	319,494	568,306
Cash Flow from Investing Activity		
Placements of fixed deposits	-	(68,573)
Net cash used in investing activity	-	(68,573)
Cash Flow from Financing Activity		
Repayment of lease liability	(67,658)	(93,153)
Net cash used in financing activity	(67,658)	(93,153)
Net increase in cash and cash equivalents	251,836	406,580
Cash and cash equivalents at beginning of year	1,599,390	1,192,810
Cash and cash equivalents at end of year	1,851,226	1,599,390
Cash and cash equivalents comprise of:		
Cash at bank	1,849,726	1,598,975
Cash in hand	1,500	415
	1,851,226	1,599,390
Add: Fixed deposits	3,294,490	3,170,020
	5,145,716	4,769,410
Less: Fixed deposits with maturity more than 3 months	(3,294,490)	(3,170,020)
	1,851,226	1,599,390

The accompanying notes form an integral part of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2025



1. CORPORATE INFORMATION

The Yayasan is a company limited by guarantee incorporated in Malaysia.

The principal activities of the Yayasan are to receive, manage and administer funds for charitable purposes, including the planning and implementation of initiatives relating to education, arts, culture and heritage, environmental sustainability and community well-being. There have been no significant changes in the nature of these activities during the financial year under review.

The registered office of the Yayasan is located at Level 16, Menara KOMTAR, 80888 Ibrahim International Business District (IIBD), Johor.

The principal place of operation of the Yayasan is located at Level 18, Menara KOMTAR, 80888 Ibrahim International Business District (IIBD), Johor.

The financial statements were authorised for issue by the Board of Trustees, in accordance with a resolution of the trustees, on 7 April 2026.

2. MATERIAL ACCOUNTING POLICIES

2.1 Basis of preparation

The financial statements of the Yayasan have been prepared in accordance with the Malaysian Financial Reporting Standards ("MFRS"), International Financial Reporting Standards ("IFRS") and the Companies Act 2016 in Malaysia.

The financial statements of the Yayasan have also been prepared on a historical cost basis, except for financial instruments that has been measured at their fair values.

The financial statements are presented in Ringgit Malaysia ("RM").

2.2 Changes in accounting policies

The accounting policies adopted by the Company are consistent with those adopted in previous financial year except on 1 January 2025, the Company adopted the following new and amended MFRSs mandatory for annual financial periods beginning on or after 1 January 2025:

Descriptions	Effective for annual periods beginning on or after
Amendments to MFRS 121 The Effects of Changes in Foreign Exchange Rates - Lack of Exchangeability	1 January 2025

The adoption of the above Amendments and Annual Improvements did not have any significant impact on the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2025

2. MATERIAL ACCOUNTING POLICIES (CONTD.)

2.3 Standards issued but not yet effective

The Standard, Amendments and Annual Improvements that are issued but not yet effective up to the date of issuance of the Company's financial statements are disclosed below. The Company intends to adopt these Standards, Amendments and Annual Improvements, if applicable, when they become effective:

Descriptions	Effective for annual periods beginning on or after
Amendments to MFRS 9 and MFRS 7 - Contracts Referencing Nature-Dependent Electricity	1 January 2026
Amendments to MFRS 1 - Hedge Accounting by a First-Time Adopter	1 January 2026
Amendments to MFRS 7 - Gain or Loss on Derecognition	1 January 2026
Amendments to MFRS 9 - Derecognition of Lease Liabilities and Transaction Price	1 January 2026
Amendments to MFRS 10 - Determination of De' Facto Agent	1 January 2026
Amendments to MFRS 107 - Cost Method	1 January 2026
MFRS 18 Presentation and Disclosure in Financial Statements	1 January 2027
MFRS 19 Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to MFRS 10 Consolidated Financial Statements and MFRS 128 Investments in Associates and Joint Ventures - Sale or Contribution of Assets between an Investor and its Associates or Joint Venture	Deferred

The Company intends to apply the abovementioned accounting standards, interpretations and amendments, if applicable, when they become effective. The adoption is not expected to have any material impact on the financial statements of the Company, except as disclosed below:

A) MFRS 18: Presentation and Disclosure in Financial Statements

MFRS 18 introduces new categories and subtotals in the statement of profit or loss. It also requires disclosure of management-defined performance measures and includes new requirements for the location, aggregation and disaggregation of financial information.

Statement of profit and loss

MFRS 18 requires an entity to classify all income and expenses within its statement of profit or loss into one of five categories: operating; investing; financing; income taxes; and discontinued operations. MFRS 18 also requires an entity to present subtotals and totals for 'operating profit or loss', 'profit or loss before financing and income taxes' and 'profit or loss'.

Management-defined performance measures

MFRS 18 introduces the concept of a management-defined performance measure ("MPM") which it defines as a subtotal of income and expenses that an entity uses in public communications outside financial statements, to communicate management's view of an aspect of the financial performance of the entity as a whole to users. MFRS 18 also requires disclosure of information about all of an entity's MPMs within a single note to the financial statements and requires several disclosures to be made about each MPM, including how the measure is calculated and a reconciliation to the most comparable subtotal specified by MFRS 18 or another MFRS accounting standard.

NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2025

2. MATERIAL ACCOUNTING POLICIES (CONTD.)

2.3 Standards issued but not yet effective (Contd.)

A) MFRS 18: Presentation and Disclosure in Financial Statements (Contd.)

Location of information, aggregation and disaggregation

MFRS 18 differentiates between 'presenting' information in the primary financial statements and 'disclosing' it in the notes, and introduces a principle for determining the location of information based on identified 'roles' of the primary financial statements and the notes. MFRS 18 requires aggregation and disaggregation of information to be performed with reference to similar and dissimilar characteristics.

The Company is currently assessing the financial impact that may arise from the adoption of MFRS 18.

The initial application of the accounting standards, interpretations and amendments are not expected to have any material financial impacts to current period or prior period financial statements of the Company.

2.4 Significant accounting estimates and judgments

The preparation of financial statements in accordance with MFRSs requires the use of certain accounting estimates and exercise of judgments. Estimates and judgments are continuously evaluated and are based on past experience, reasonable expectations of future events and other factors.

The Trustees are of the opinion that there are no key assumptions concerning the future or other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year.

2.5 Cash and cash equivalents

For the purposes of the statement of cash flows, cash and cash equivalents include cash at bank and deposit held at financial institution which have insignificant risk of changes in value.

2.6 Financial assets

Financial assets are recognised in the statement of financial position when, and only when, the Yayasan becomes a party to the contractual provisions of the financial instrument.

(i) Measurement categories of financial assets

The Yayasan classifies all of its financial assets based on the business model for managing the financial assets. The Yayasan's financial assets at amortised cost includes cash at bank.

(ii) Initial recognition and subsequent measurement

The classification of financial assets at initial recognition depends on the purpose and the management's intention for which the financial assets were acquired and their characteristics. When financial assets are recognised initially, they are measured at fair value, plus, in the case of financial assets not at fair value through profit or loss, directly attributable transaction costs.

Subsequent to initial recognition, financial assets are measured at amortised cost using the effective profit method.

The Yayasan only has financial assets at amortised cost.

- The assets is held within business model whose objectives is to hold assets in order to collect contractual cash flows; and
- The contractual terms of the instrument give rise on the specific dates to cash flows that are solely payments of principal and profit on the principal amount outstanding.

NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2025

2. MATERIAL ACCOUNTING POLICIES (CONTD.)

2.6 Financial assets (Contd.)

(iii) Derecognition of financial assets

The Yayasan derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity.

If the Yayasan neither transfers or retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Yayasan recognises its retained interest in the asset and an associated liability for the amounts it may have to pay. If the Yayasan retains substantially all the risks and rewards of ownership of a transferred financial asset, the Yayasan continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

(iv) Impairment of financial assets

The Yayasan has applied the MFRS 9 *Financial Instruments* ("MFRS 9") simplified approach in measuring expected credit losses ("ECL") which uses lifetime expected loss allowance for all other receivables.

To measure the ECL, other receivables are grouped based on shared credit risk characteristics and the days past due.

The expected loss rates are based on previous year's 12 months collection trend against the outstanding receivables. At every reporting date, the expected loss rates are revised based on the analysis of the forward-looking information and macroeconomic factors that affect the ability of the customer to settle the receivables.

Write-offs

Financial assets are written off either partially or in their entirety only when the Yayasan has stopped pursuing the recovery. If the amount to be written off is greater than the accumulated loss allowance, the difference is first treated as an addition to the allowance that is then applied against the gross carrying amount. Any subsequent recoveries are credited to credit loss expense.

2.7 Financial liabilities

Financial liabilities are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability.

Financial liabilities, within the scope of MFRS 9 *Financial Instruments*, are recognised in the statement of financial position when, and only when, the Yayasan becomes a party to the contractual provisions of the financial instrument.

Financial liabilities are recognised initially at fair value less directly attributable transaction costs and subsequently measured at amortised cost using the effective profit method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

A financial liability is derecognised when the obligation under the liability is extinguished.

NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2025

2. MATERIAL ACCOUNTING POLICIES (CONTD.)

2.8 Leases

The Yayasan assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of identified asset for a period of time in exchange for consideration. For a contract that contains a lease component and non-lease components, the Yayasan allocates the consideration in the contract to each lease and non-lease component on the basis of their relative standalone prices.

As a lessee

The Yayasan applies a single recognition and measurement approach for all leases, except for short-term leases of low-value assets. The Yayasan recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

(i) Right-of-use assets

The Yayasan recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated amortisation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are amortised on straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Yayasan at the end of the lease term or the cost reflects the exercise of a purchase option, amortisation is calculated using the estimated useful life of the asset.

(ii) Lease liabilities

At the commencement date of the lease, the Yayasan recognises lease liabilities measured at the present value of lease payments to be made over the lease term.

The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Yayasan and payments of penalties for terminating the lease, if the lease term reflects the Yayasan exercising the option to terminate.

Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Yayasan uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

(iii) Short-term leases and leases of low-value assets

The Yayasan have elected not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less and leases of low-value assets. The Yayasan recognises the lease payments associated with these leases as an expense over the lease term.

NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2025

2. MATERIAL ACCOUNTING POLICIES (CONTD.)

2.8 Leases (Contd.)

(iv) Extension options

The Yayasan, in applying its judgement, determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Yayasan applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Yayasan reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate.

As a lessor

Leases in which the Yayasan does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising is accounted for on a straight-line basis over the lease terms and is included in revenue in the statement of profit or loss due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

2.9 Other income recognition

Other income is recognised upon acceptance of grant, donation and issuance of receipt or performance of services.

2.10 Income tax

Income tax on the surplus or deficit for the year comprises of current tax. Current tax is the expected amount of income taxes payables in respect of the taxable profit for the year and is measured using the tax rates that have been enacted at the reporting date.

2.11 Deferred income

Contribution or sponsorship are recognised initially as a deferred income at fair value where there is reasonable assurance that they will be received and that the Yayasan will comply with the condition associated with the income.

2.12 Fair value management

The fair value of an asset or liability, except for shared-based payment and lease transaction, is determined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The measurement assumes that the transaction to sell the asset or transfer the liability takes place either in the principal market or the absence of a principal market, in the most advantageous market.

For non-financial assets, the fair value measurement takes into account a market participant's ability to generate economic benefits by using the assets in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2025

2. MATERIAL ACCOUNTING POLICIES (CONTD.)

2.12 Fair value management (Contd.)

When measuring the fair value of an asset or liability, the Yayasan uses observable market data as far as possible. Fair value is categorised into different levels in a fair value hierarchy based on the input used in the valuation technique as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the Yayasan can access at the measurement date.
- Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: Unobservable inputs for the asset or liability.

The Yayasan recognises transfers between levels of the fair value hierarchy as of the date of the event or change in circumstances that caused the transfers.

2.13 Functional and presentation currency

The financial statements of the Yayasan are measured using the currency of the primary economic environment in which the Yayasan operated (the functional currency). The financial statements are presented in Ringgit Malaysia (RM), which is also the Yayasan's functional currency.

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of financial statements in accordance with MFRSs requires the use of certain accounting estimates and exercise of judgement. Estimates and judgements are continually evaluated and are based on past experience, reasonable expectations of future events and other factors.

3.1 Judgements made in applying accounting policies

The key assumptions concerning the future and other key sources of estimation uncertainty at the financial year end, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

3.2 Key sources of estimation uncertainty

The estimates for residual value, useful lives and related depreciation charges for the property, plant and equipment are based on commercial and technological factors which would change significantly as a result of technical innovations and competitors' actions in response to market conditions.

NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2025

4. RIGHT-OF-USE ASSET

	2025 RM	2024 RM
Cost		
At 1 January	542,164	331,829
Addition	-	210,335
At 31 December	542,164	542,164
Accumulated depreciation		
At 1 January	378,570	294,959
Amortisation for the year	70,112	83,611
At 31 December	448,682	378,570
Carrying amount		
At 31 December	93,482	163,594

The asset is measured at the present value of lease payments to be made over the lease term, discounted at a rate of 6.73% (2024: 6.73%). The right-of-use asset is amortised on a straight-line basis over the 36-month lease term.

Expenses related to the following right-of-use assets are recognised in the statement of profit or loss:

	2025 RM	2024 RM
Amortisation of right-of-use asset	70,112	83,611
Interest on lease liability	13,802	13,566

5. OTHER RECEIVABLES

	2025 RM	2024 RM
Other receivables	205,692	904,356
Accrued interests	28,269	29,432
Deposit	22,365	22,365
	256,326	956,153

6. CASH AND BANK BALANCES

	2025 RM	2024 RM
Fixed deposits	3,294,490	3,170,020
Cash and bank balances	1,851,226	1,599,390
	5,145,716	4,769,410
Less: Fixed deposit with maturity more than 3 months	(3,294,490)	(3,170,020)
	1,851,226	1,599,390

Investment gains are derived from profit distribution at a rate of 3.55% - 3.90% (2024: 3.85% - 3.95%) as determined by the bank through Islamic banking.

The fixed deposits have a maturity period ranging from 181 days to 365 days. (2024: 180 days to 365 days).

NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2025

7. LEASE LIABILITIES

	2025 RM	2024 RM
At 1 January	169,319	38,571
Addition	-	210,335
	169,319	248,906
Interest on lease liability	13,802	13,566
Less: Lease payments made during the current year	(81,460)	(93,153)
At 31 December	101,661	169,319
Payable within 12 months (under current liabilities)	75,019	75,019
Payable after 12 months (under non-current liabilities)	26,642	94,300
	101,661	169,319

The remaining maturities of lease liability as at 31 December 2025 are as follows:

	2025 RM	2024 RM
Less one year	75,019	67,658
More than 1 year and less than 5 years	26,642	101,661
	101,661	169,319

Lease liabilities are measured at the present value of lease payments to be made over the lease term, discounted at a rate of 6.73% (2024: 6.73%). After the commencement date, the lease liability amount increases due to the accumulation of interest and decreases as lease payments are made. Additional details related to leases are disclosed in Note 4.

The undiscounted operating lease commitments are as follows:

	2025 RM	2024 RM
Amount payable within 12 months	81,460	81,460
Amount payable after 1 year but not more than 5 years	27,153	108,613
	108,613	190,073

NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2025

8. OTHER PAYABLES

	2025 RM	2024 RM
Other payables	-	364,439
Accruals	259,871	397,572
	259,871	762,011

9. INCOME

	2025 RM	2024 RM
Corporate and Company Contributions	7,734,264	5,913,197
Public and Individual Contributions	34,525	2,032
Contributions for <i>Pendidikan Prihatin</i>	71,005	632
Contributions for Autism Awareness Day	-	20,100
Contributions for <i>Projek Rumah Hijau</i>	-	272,950
Contributions for <i>Program Tuisyen</i>	700	600
Contributions for Rahmah Box	270	2,406
Contributions for Green Legacy Summit	60,000	85,000
Contributions received from Asia Pacific Climate Week 2023 program	-	215,440
Contributions received from Infaq Surau	39,056	-
Contributions for Rezqi Ramadhan	620	-
Contributions for Infaq Carpet Surau	2,366	-
	7,942,806	6,512,357

10. FINANCE COST

	2025 RM	2024 RM
Interest on lease liability	13,802	13,566

NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2025

11. SURPLUS BEFORE TAXATION

Surplus before taxation is stated after charging/(crediting):

	2025 RM	2024 RM
Auditors' remuneration	6,500	6,500
Taxation fees	1,200	1,000
Amortisation of right-of-use asset	70,112	83,611
Interest income from fixed deposits	(123,307)	(94,714)
Hibah	(2,050)	(2,133)

12. TAXATION

For taxation purposes, approval has been granted to Yayasan Johor Corporation under Section 44(6) of the Income Tax Act 1967, whereby all cash donations to the Yayasan qualify for tax deductions for donors. According to a letter from the Inland Revenue Board dated 5 December 2025, the approval period for the Yayasan under subsection 44(6) of the Income Tax Act 1967 is for ten years, until 31 December 2035.

13. AUTHORISATION OF FINANCIAL STATEMENTS FOR ISSUE

The financial statements for the year ended 31 December 2025 were authorised for issue in accordance with a resolution of the Trustees on 7 April 2026.



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